

Public Document Pack



Meeting Tuesday, 6 September 2022
Time 10.00 am
Venue Virtual Meeting - via Microsoft Teams

Edinburgh Partnership Board

Pages

1. Welcome and Meeting Protocols

1.1 Welcome and Meeting Protocols

2. Declaration of Interests

2.1 Declarations of Interest

3. Minutes

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6.4 Future Board operation and agenda planning

Verbal
Report

5 Future Meetings

7.1 Date of Next Meeting

- Tuesday 6 December 2022 2-4pm



THE EDINBURGH PARTNERSHIP BOARD

Wednesday 28 June 2022 – 2:00pm - Meeting held via Microsoft Teams

MINUTE

Board members present

Cllr Cammy Day (Chair)	The City of Edinburgh Council
Cllr Adam McVey	The City of Edinburgh Council
Angus McCann	Chair of the Edinburgh Integration Joint Board
Dona Milne	NHS Lothian
Stephen Gourlay	Scottish Fire and Rescue Service
Alison Cumming	Scottish Government
Bridie Ashrowan	EVOC
Sean Scott	Police Scotland

In attendance

Sam Ainslie	Police Scotland
Daniel Greig	The City of Edinburgh Council
Kate Barlow	NHS
Paula McLeay	The City of Edinburgh Council
Michele Mulvaney	The City of Edinburgh Council
Chris Adams	The City of Edinburgh Council

Apologies

Audrey Cumberland	Edinburgh College
Lorne Iain Campbell	Ministry of Defence

1. Minutes

Decision

To agree the minutes of 15 March 2022 as a correct record.

2. Stronger Edinburgh

A brief overview of Stronger Edinburgh and an update concerning the implementation Model was presented.

The Stronger Edinburgh approach was described as a mechanism to provide early and effective multi-agency interventions to the citizens of Edinburgh by:

- One person/one family approach
- One lead professional
- One plan

It was a multi-agency coordination meeting involving partners from City of Edinburgh Council (Family and Household Support; Social Work; Education, Housing, Criminal Justice), Police Scotland and Health.

The approach originated from the positive work carried out in the North West locality of Edinburgh – Stronger North, which focussed on improving resilience factors and minimising risk factors in individuals and families. By using this approach, the Council would reduce the need to respond in a crisis. It would also ease the burden on emergency services such as police, fire and hospitals.

The aims of stronger Edinburgh were:

- For early intervention (early identification of a problem).
- To safeguard and promote welfare.
- To address unmet need using Getting It Right for Every Child (GIRFEC) approaches both for the individual and families.
- To improve the environment within the local community.
- To address problematic behaviours (individuals/families) where antisocial behaviour and/or offending appear intergenerational or prolific in terms of volume.

Outcomes for stronger Edinburgh had been:

- Partner agencies were invested in the model and approach;
- Reduction in localised Anti Social Behaviour by young people, reducing the likelihood of escalation to serious offending behaviour;
- Reduction in 101 calls to Police Scotland;
- Engagement with individuals and families at an earlier stage, wraps support around individuals and families reducing costs and the need for expensive long term statutory services and interventions.

The next steps were:

- Ongoing discussions with managers and staff to promote awareness of the model;
- Website for professionals and leaflets for clients;
- Implementation in late August 2022.

Decision

- 1) To note the presentation
- 2) To agree that the Edinburgh Partnership would receive an update on baseline data for Stronger Edinburgh in December 2022.

3. Edinburgh Partnership Resourcing

An update on progress on Edinburgh Partnership resourcing was provided following the recommendations agreed by the Board at its meeting in March 2022. Information was provided in respect of the three phases of work, and confirmed the financial support secured from partners under phase two of the programme to progress the End Poverty Edinburgh funding and a partnership citywide survey to support organisational and partnership performance data. While Year 1 funding for a joint survey was secure, there was a shared challenge in committing ongoing funding for organisations with annual budgets. This presented a future risk to a longitudinal survey which would have to be addressed on an ongoing basis.

Decision

- 1) To note the progress in relation to phase 1;
- 2) To note the confirmation of funding commitments by partners;
- 3) To agree to allocate £25,000 to the End Poverty Edinburgh Citizen's Group and £60,000 to support the Edinburgh Partnership survey;
- 4) To agree that partners, where appropriate, would provide final confirmation of their financial contributions as agreed by their own governance by 1 July 2022;
- 5) To note the risk of annual budgets to securing funding for a longitudinal survey and agree that partners prioritised future years' contributions to the Edinburgh Partnership survey as part of their annual budget setting process;
- 6) To agree to hold a dedicated meeting of partner financial leads to discuss the future funding pressures associated with phase 3 and consider a resourcing forward plan.

4 Ending Hunger Edinburgh

In response to calls to action made by the Edinburgh Poverty Commission, the Edinburgh Partnership committed to the development of a new strategy setting out the partnership responses needed to end poverty related hunger in Edinburgh. The engagement and research activities led by City of Edinburgh Council and EVOC in design of a new approach to ending poverty related hunger were presented

alongside a draft paper for public consultation to support next steps in the strategy's development. Pressures arising from the cost-of-living crisis were resulting in a significant increase in the risk of poverty related hunger. It was proposed a period of further research, engagement, and consultation over the period July to September 2022 and a final draft strategy to be prepared for consideration by the Edinburgh Partnership in December 2022.

Decision

- 1) To note that the cost of living crisis was resulting in a significant increase in poverty related hunger, and that work was underway to mitigate this risk and was outlined in a separate paper for partnership consideration (item 5 refers).
- 2) To approve the draft paper for public consultation during July to September 2022.
- 3) To note the further research and engagement planned to support strategy development
- 4) To agree to establish an Edinburgh Food Network, following models observed in other local authorities, to promote collaboration and partnership working across the sector.
- 5) To agree that a final draft strategy and action plan will be prepared for consideration by the Edinburgh Partnership in December 2022.
- 6) To agree that The Leader and Chief Executive of The City of Edinburgh Council, The Director of Public Health for NHS Lothian and The Chief Executive of EVOC met to discuss urgent measures for immediate release to address food insecurity and outline who and how this could be implemented.

5 Cost of Living Crisis

Efforts to mitigate against the cost of living crisis were ongoing, but it was recognised that this would not prevent everyone from falling into poverty or severe poverty. Public Sector and the Voluntary Sector continued to take a targeted approach to raise the awareness of the available cost of living support with key frontline staff. There were challenges in managing the demand for support, with demand outweighing capacity, which in turn impacted the people seeking assistance and the workforce supporting those in need. The delivery of coordinated support across the whole system and being able to capitalise on any new funding opportunities was ongoing.

Decision

- 1) To note the current activity and support to date.
- 2) To note the challenge of the cost-of-living crisis and the proposed next steps.

- 3) To agree that information was supplied to the Edinburgh Partnership concerning which groups were presenting in crisis, to understand target groups and how resources could be aligned to support those in need.

6 Community Wealth Building

To interrogate the role of community wealth building, with the purpose of driving a new systems change level of collaboration between Edinburgh anchor institutions. The principles of community wealth building (CWB) included: plural ownership of the economy, making financial power work for local places, fair employment and just labour markets, progressive procurement of goods and services and socially productive use of land and property.

Decision

- 1) To agree to recognise the role of members of the Edinburgh Partnership as Anchor Institutions : City of Edinburgh Council, Police, NHS Lothian, Edinburgh College, Edinburgh Integrated Joint Board, Scottish Enterprise, Edinburgh Universities, Social Housing Providers and all partners
- 2) To agree to declare members of ECPP as Anchor Institutions: An anchor institution was a statutory body which could influence 'economic engines': they are employers, purchasers, own land and property and investors.
- 3) To agree to support mapping of how anchor strategies in Edinburgh Partnership To note progress in Edinburgh and to support further mapping of how anchor institution strategies, among all members of the Edinburgh Partnership, to enable a Community Wealth Building approach to emerge.
- 4) To agree to progress toward an Edinburgh Partnership Commitment. To progress towards a commitment in June 2022: to long term collaboration between Edinburgh anchor institutions, supporting shared Community Wealth Building goals. This included a commitment to the embedding of Community Wealth Building Principles, preparing for the forthcoming Community Wealth Building act. As with NHS Lothian, best practice across the UK suggested that anchors work needed to be ambitious and set aspirational targets.
- 5) To agree to work with finance and procurement leads to enable smaller organisations to successfully bid for funding.

7 Shared Prosperity Fund

The arrangements for the UK Shared Prosperity Fund (SPF) were presented alongside a proposed approach to developing the required Investment Plan by August 2022.

Decision

- 1) To note work which was being undertaken to develop the Edinburgh's UK Shared Prosperity Fund Investment Plan.
- 2) To agree that the Edinburgh Partnership took on the role of the Local Partnership Group for the development of the UK Shared Prosperity Fund Investment Plan and provided advice on strategic fit and deliverability.
- 3) To agree to review and agree, via email, the proposed recommended funding plan following the assessment of bids, in late July.

8 Collaborative Working With EACC

Decision

To agree to continue consideration of the report to the September 2022 Edinburgh Partnership meeting.

9 Dates of next Meetings

Decision

- Tuesday 6 September 2022 at 10am
- Tuesday 6 December 2022 at 2pm
- Tuesday 7 March 2023 at 10am
- Tuesday 13 June 2023 at 2pm



THE EDINBURGH PARTNERSHIP

1. Continued work on Edinburgh's response to the cost of living crisis

2. Executive Summary

- 2.1 Through the UK Shared Prosperity Funding, there are proposed plans for some additional capacity for third sector crisis grant programmes, and income maximisation advice capacity in Edinburgh.
- 2.2 To help with welfare rights and debt advice service capacity, Capital City Partnerships is leading on the development of a new employability programme for welfare rights advisors, in partnership with the main providers; and a staff wellbeing programme is being formed for this workforce.
- 2.3 A co-ordinated promotion of citizen and staff awareness of help available to households who are worrying about money or struggling to get by, during this autumn and winter period.

3. Recommendations

- 3.1 The Board is recommended to:
 - i. Note the update from the last meeting, and the analysis and actions from the special Edinburgh Partnership meeting in June.
 - ii. Note the link of this work with the Review of welfare rights and debt advice services and the start of working on the Review's recommendations.

4. Main Report

- 4.1 This rise in the cost of living is resulting in significant difficulties for everyone in Edinburgh. The drivers of these increasing pressures are international and macroeconomic, and the tools to make the most effective direct solutions are largely in the hands of national governments, but partners have and continue to provide and plan for additional assistance.
- 4.2 Since the last meeting, a special meeting of the Edinburgh Partnership on 29 July 2022 reviewed evidence on where additional support in the city is needed, and what partnership actions would have the greatest impact. The partnership reviewed available evidence on the impact of the cost of living crisis in Edinburgh, with a particular emphasis on evidence gathered from money advice

services across the city working to help citizens access benefits entitlements, manage debts and other household costs. This analysis showed:

- 4.2.1 Clear increasing numbers of advice clients seeking support for rising fuel costs and food crisis
 - 4.2.2 Increasing numbers of clients seeking advice on returning to work
 - 4.2.3 Continuing high caseloads of clients seeking help with benefits, debt, and housing issues
 - 4.2.4 A relatively stable profile of clients by household characteristic, with no evidence to date of increasing demand from older clients or other specific groups, and
 - 4.2.5 Relatively low awareness of how to get help with money problems – 52% of people across Scotland report that they would ‘do not know where to go to get help’.
- 4.3 Alongside these issues, the significant workforce and capacity issues within the money advice sector, with longstanding challenges around staff recruitment, retention, and workforce wellbeing were reported.
 - 4.4 In response to this evidence, the partnership consider those areas where additional support in the city is needed, and what partnership actions could have the greatest impact.
 - 4.5 Within this analysis, the partnership noted the importance of direct cash support to preventing immediate crisis and welcomed the financial interventions undertaken and planned by the Council to date.
 - 4.6 In addition to these payments, the partnership considered two further areas for additional partnership activity. These include actions to improve access to and promote awareness of income maximisation advice, and other available supports.

Additional partnership actions to address the cost of living crisis

- 4.7 **Income maximisation advice** relates to support needed to help citizens make full access to benefits entitlements, improve benefits uptake rates, manage debts, and increase income through employment. Evidence from Council and third sector operated money advice services shows a strong impact on household incomes and good return on investment for public spending. Average financial gains from some services are estimated at £1,300 per family supported, or almost £2 for every £1 of public investment.
- 4.8 To increase capacity in the sector, the partnership noted and welcomed proposals for Council’s provisional UK Shared Prosperity Fund Edinburgh Investment Plan to incorporate funding for third sector operated income maximisation and welfare rights provision in this financial year.

- 4.9 In addition, and to build on this investment, the partnership:
- 4.9.1 Agreed that as a matter of priority, partners will collaborate to implement an employability programme for welfare rights advisors in Edinburgh to build the skilled workforce needed by the sector.
 - 4.9.2 Noted that a strategic review of the welfare rights and debt advice sector in Edinburgh is planned for completion in September 2022, and that implementation of that review is critical to a citywide response to the cost of living crisis.
 - 4.9.3 Agreed that additional action is needed to **raise awareness of and promote access to** financial and other crisis support available to Edinburgh citizens.
 - 4.9.4 Agreed that partners will collaborate on a joint programme to promote citizen and staff awareness of help available to households who are worrying about money or struggling to get by during this autumn and winter period. This will include advice on how to check benefits entitlements and encourage benefits uptake.
 - 4.9.5 Agreed that partners will collaborate on raising awareness among frontline staff groups on the tools and support available for clients who are struggling or worrying about money.
 - 4.9.6 Agreed to investigate into prevention work and not just focus on mitigation with a specific mention of the impact of housing costs and maximising any opportunities in regard to community benefits through the portal.
- 4.10 In July 2022, a special meeting of the Finance and Resources Committee recommended and has now been subsequently approved by Council on 25 August of further financial support for low income families: £1,212,000 of Council funds to clear school meal debts and make a one-off payment to families of £100 for each child in receipt of free school meals. There continues to be amendments and further requests of additional work, that will support the Edinburgh citizen during winter.
- 4.11 The strategic review (referenced in 4.9.2) has concluded with seven themes and 24 recommendations, which are all very interlinked. A presentation of this work is an agenda item at Edinburgh Partnership meeting on 6 September 2022.
- 4.12 Work has already commenced within the theme of Workforce – “A workforce plan for welfare rights and debt advisors with shared training and wellbeing resources, and a new route into welfare rights employment or volunteering opportunities for those with lived experiences”.

5. Contact

Kate Barlow, Edinburgh Health & Social Care Partnership
Chris Adams, City of Edinburgh Council

Kate Barlow – Public Health Practitioner
Kate.barlow@nhslothian.scot.nhs.uk

APPENDIX

Cost of living crisis – outlining the factors and detailing Edinburgh’s response

There are several factors contributing to this national crisis, the table below details the contributing factors and their impact:

Factor	Change ¹	Impact
Rising consumer price inflation	Consumer Prices Index (CPI) rose by 9.0% in the 12 months to April 2022, up from 7.0% in March. Predicted to reach levels not seen since early 1980's. Inflation for poorest households runs at 4 percentage points higher than average household and 6% points higher than the richest households.	Increase in severity of poverty Increase in hunger and fuel poverty Higher risk of debt and rent arrears Higher risk of homelessness and destitution
Rising food prices	Average grocery bills +£180. 'Lowest cost price index' reports: Pasta +50% Crisps +17% Bread +16% Beef +16% Rice +15% 20,000 people in food crisis in Edinburgh pre-pandemic.	Poorer health outcomes (physical and mental health) Increased inequalities
Rising home energy prices	Energy prices account for a third of CPI inflation. 54% increase in bills with more to follow. Number people in fuel crisis expected to double.	
Rising fuel prices	Average petrol prices stood at 161.8 pence per litre in April 2022, compared with 125.5 pence per litre a year earlier. The April 2022 price is the highest recorded. The average price of diesel in April 2022, which was 176.1 pence per litre, was also the highest on record. The 12-month rate for motor fuels and lubricants was 31.4%, the highest since before the start of the constructed historical series in January 1989.	

¹<https://www.ons.gov.uk/economy/inflationandpriceindices/bulletins/consumerpriceinflation/april2022>

Wage increases not in line with inflation	Average wage forecast to rise by 3.9% in 2022 versus an inflation rate of currently 9% (average).	
Changes in taxation	Frozen personal tax allowances and increases on National Income Contribution. Equivalent to a 1% wage cut for people on low incomes.	
Changes in benefits	Worse off than last year, a 3% real terms cut in the value of DWP benefits. (N.B. Changes to Universal Credit taper rates may help to mitigate this but complex and it estimated that 73% of UC families are still worse off than last year.)	

The Scottish Government has responded:

- To mitigate, as fully as possible, the spare room subsidy (commonly known as Bedroom Tax) support delivered through Discretionary Housing Payments via Local Authorities.
- Increasing Social Security Scotland benefits (Scottish Child Payments, Adult Disability Payment, Child Disability Payment)
- Increased support for home energy efficiency
- Funding to Council's to apply cost of living awards of £150 to Council Tax bands A-D and those in receipt of Council Tax Reduction in Bands E-H. As well as this, where no Council Tax liability existed, citizens received £150.

And recently, the UK government has announced support for the rising energy costs:

- To mitigate against these costs, targeted support for people on benefits and pensioners
- To mitigate the increases in energy costs, universal support of £400 for everyone in October.

However, even with these support measures, this only offsets 82% of expected energy price rises and 93% offset for the poorest households. Potentially this one-off and flat payments could leave high risk groups (highlighted as priority groups within the Local Child Poverty Annual Reporting (LCPAR)) under supported - families where a member of the household is disabled and families with 3 or more children.

The current predicted net affect is that the headline poverty trend will not be affected but that severe poverty is rising. Currently being estimated as an increase of 11,000 people in Edinburgh, equivalent to a 20% increase.

Edinburgh's current activity and support to date

In Edinburgh the use of the allocation of £6.435m was set out in the budget motion as follows:

'We have elected to spend the majority of this figure supporting the most vulnerable households through the cost of living crisis. We are committing to providing a cash grant of £150 to each of the 33,000 low-income households across the city at a total cost of £4.95m. On top of this, we will provide £100 for every child within a low-income home by utilising the free school meals qualification (£1m). This could give a family with three children £600 in total support include the Council Tax credit support of a further £150 to offset the cost of living crisis and escalating energy bills. We will also be providing an additional £450k in crisis grant funding'.

Advice and Support such as income maximisation, welfare rights, debt and money management, raising the profile of services by promoting the [Worrying about Money](#) resources. A £300k investment in income maximisation and household support from the Council. Edinburgh Food Project's employing more staff for their Money Advice Service, to increase money advice capacity in their foodbank centres. Welfare Rights Advisors work in most deprived areas Deep End GP surgeries linking with the Community Link Worker network, with additional monies of £61k per annum from Scottish Government. Citizen Advice Edinburgh ensuring every customer has a financial health check to pick up any issues. One Parent Family Scotland offers advice and information and can support single parents to access grants from other organisations. They are running groups and free counselling to help parents, as seeing mental health issues exacerbated by this crisis. However, there is no capacity in the system; demand is higher than what is currently being funded for welfare rights and debt advice services.

Emergency Relief Cash through Scottish Welfare Fund £800k, free school meals and school clothing grants (the uptake has increased three fold).

Energy support – £500k and an extra £100k to Home Energy Scotland for energy crisis support from the Council. Home Energy Scotland taking a targeted approach, prioritising families on low incomes by working in partnership with the Maximise! programme and 1 in 5 schools programme; as well as working closely with NHS and Edinburgh Health and Social Care by taking the learning from the annual flu vaccination campaign/ COVID vaccinations to build into ongoing work. Partnership working between Changeworks and community cafes: e.g. Ripple's Hub Grub Community



Café in Restalrig, helping to inform people on how to reduce energy costs. The City of Edinburgh Council's Advice Shop direct referrals to Home Energy Scotland increasing each week.

Food support in the format of cash first. The Council provided £244k funding to foodbanks and food initiatives across the City over the last year in recognition of increased demands anticipated by the withdrawal of additional pandemic related support and the cost of living challenges. This includes an additional £4k for foodbanks, community food projects, and £40k for school breakfast clubs. Examples of local community food support are:

- The Health Agency partnered with Wester Hailes Edible Estates is continuing the development of a food pantry in Wester Hailes.
- NE Edinburgh, Ripple and Cyrenians partnership provides a food pantry, foodbank at St Margaret's with budgeting project and free meal vouchers for the Ripple Café.

Core employability support

Edinburgh has a mature employability and skills intervention model with an aim to increase household income and reduce the poverty gap. The portfolio of investment circa is £7 million. To enable a strategic focus and operational delivery, work is based on the Joined up for model. For example, the Joined up for Families involves:

- Parental Employment Support Fund services aimed at low income and unemployed parents from six identified priority groups
- Maximise! Citywide service embedded in schools which offers family support, advice and employability and has Home Energy Scotland link for fuel poverty
- Intensive Family Support and Early Years, working across 10 standalone early years in the city and also focus on welfare training via CPAG for staff
- Subsidised Childcare under review making sure that it is meeting need and filling any gaps
- Whole Family Equality Project will offer advice, employability and family wellbeing to black and minority ethnic families and young people.
- Barclay's Emergency Fund, £100k of access to crisis grants to fund childcare, household items, barrier removal for jobs being distributed to key partners.

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Edinburgh Community Wealth Building
Edinburgh's why: the case for the approach

Edinburgh Community Wealth Building Purpose





- *Talent*: use what we have in communities
- *Trust*: relationships and impact
- *Tangibles*: clear asks and clear actions
- *Transparency*: spaces people connect in eg Gala Days
- *Time*: right investment across time
- *Things*: make better use of what we already have

Edinburgh Community Wealth Building
Building the Conditions

Edinburgh Community Wealth Building

Spaces for participation

[eg Gala days, partnerships etc]

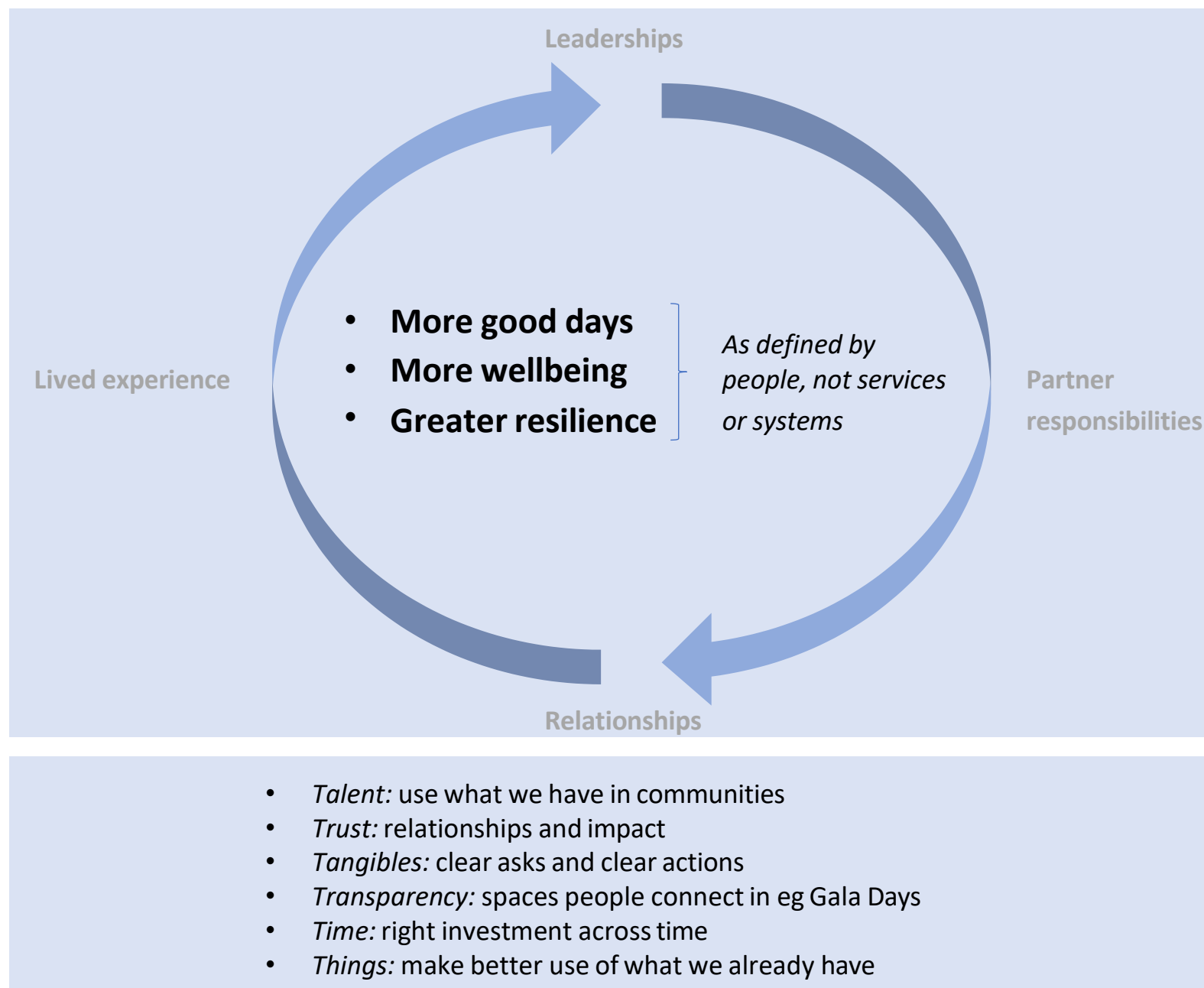
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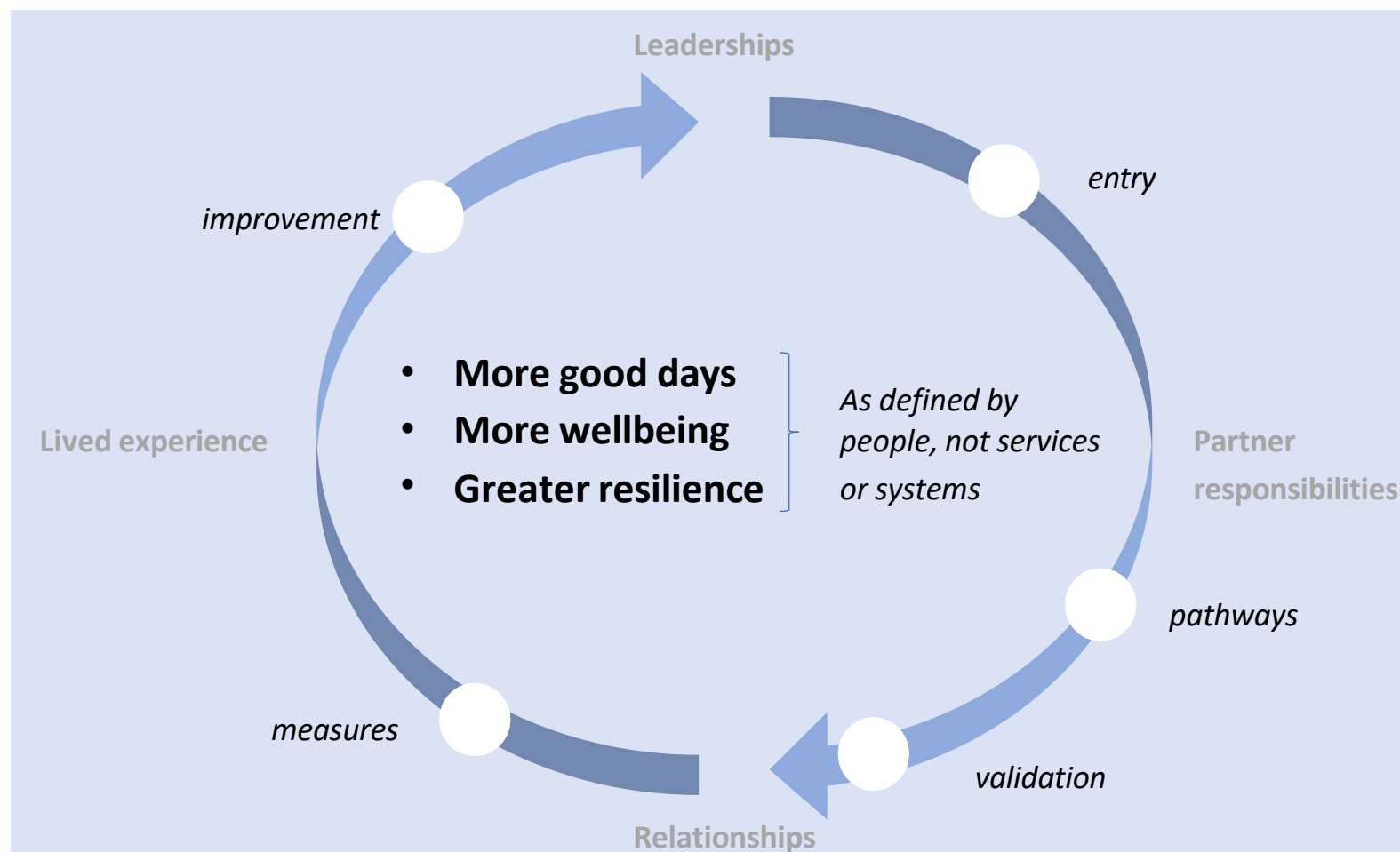
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Edinburgh Community Wealth Building Conditions

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Edinburgh Community Wealth Building Mobility

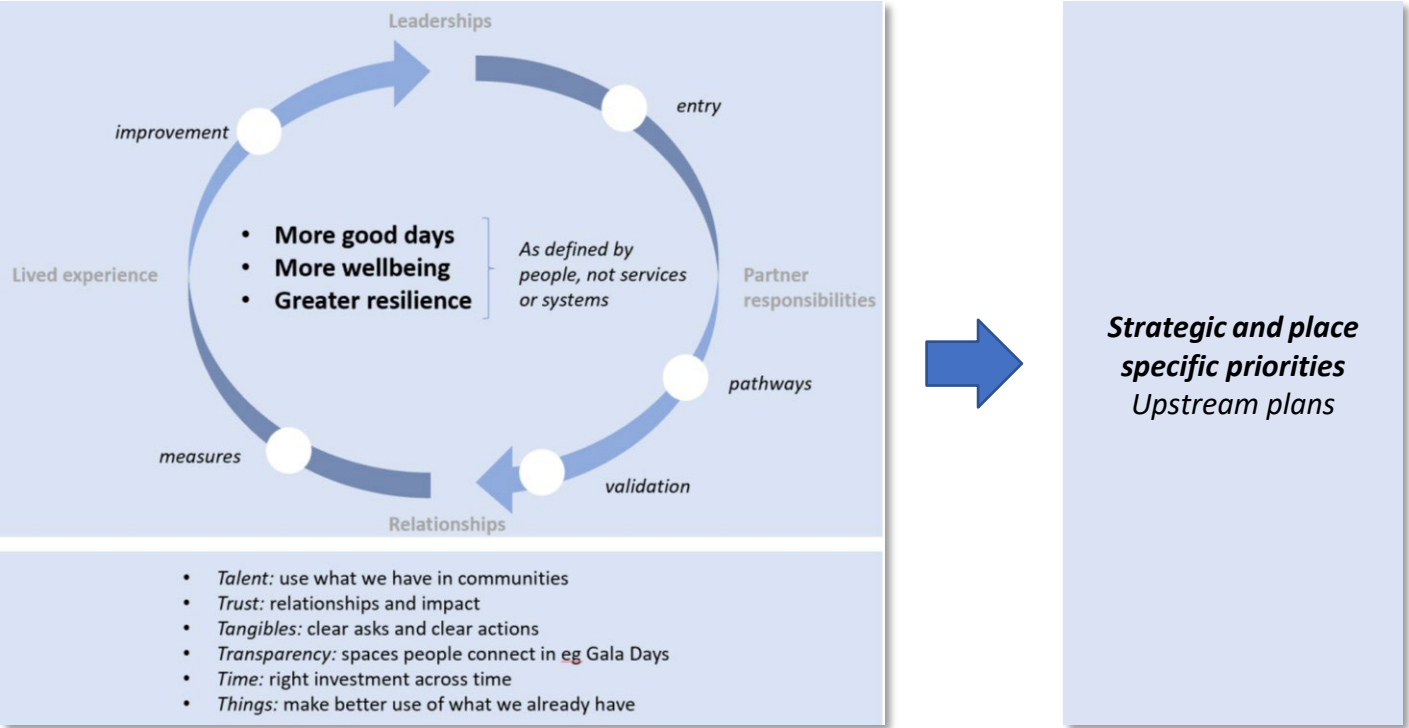


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Edinburgh Community Wealth Building

Resourcing

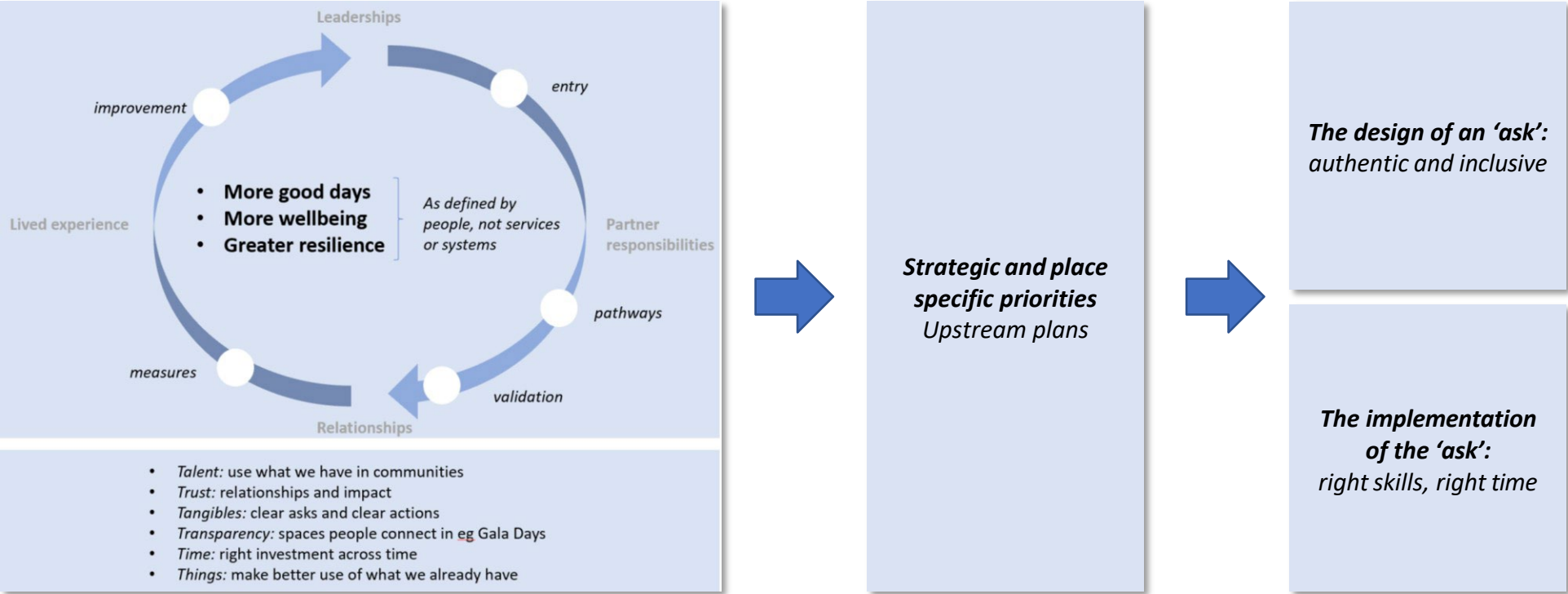
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Edinburgh Community Wealth Building

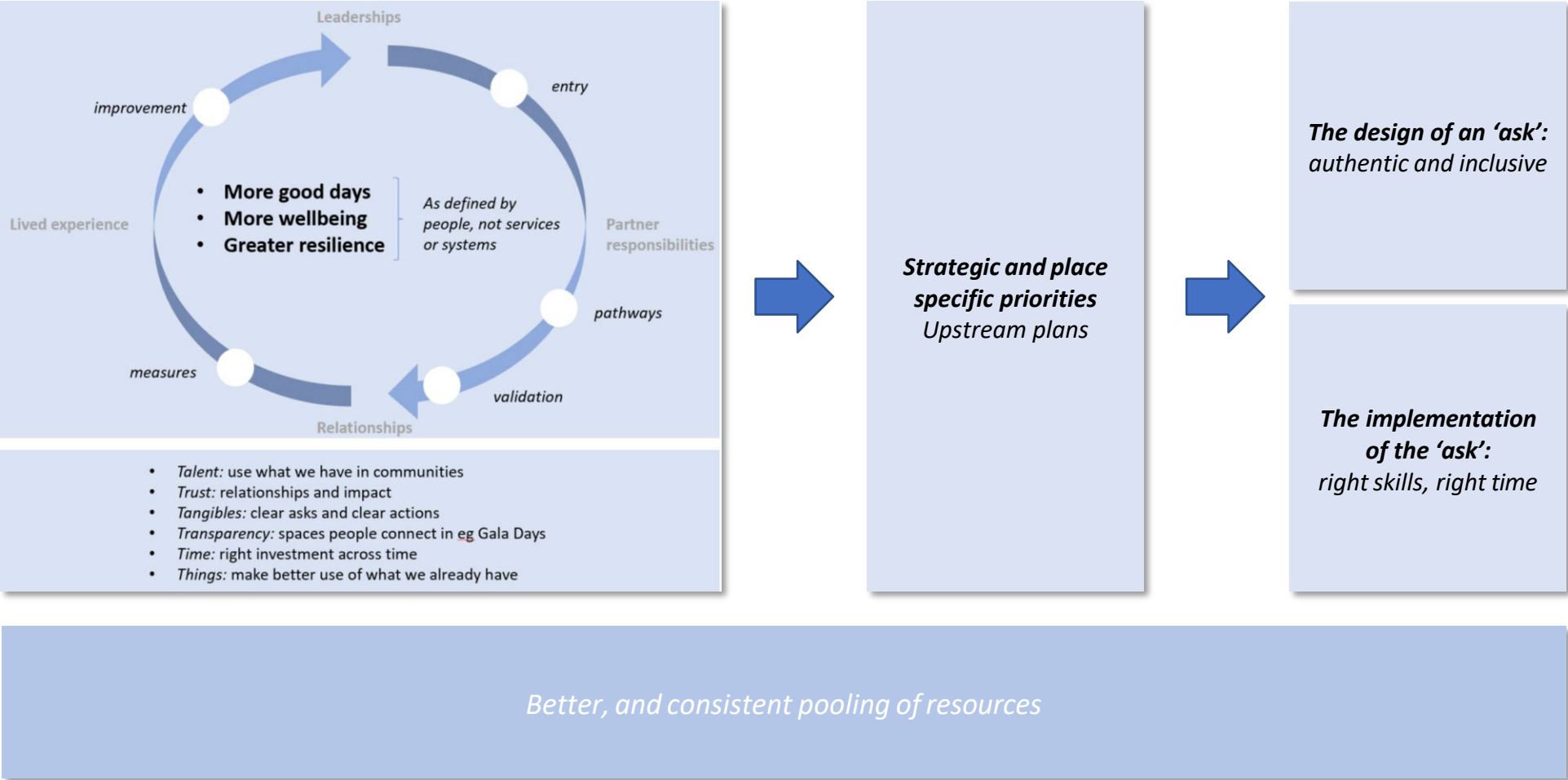
Resourcing

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Edinburgh Community Wealth Building Resourcing

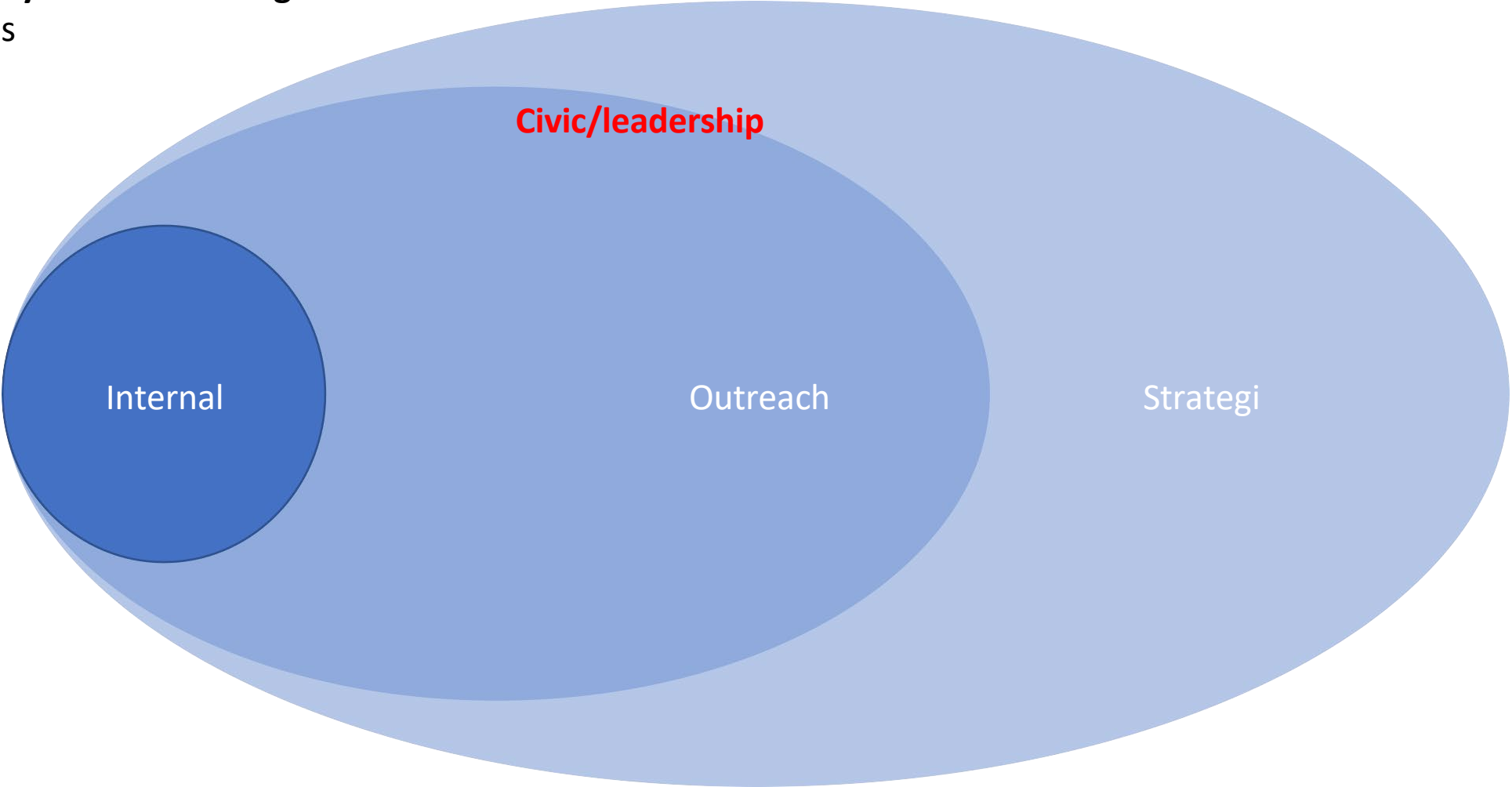
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Edinburgh Community Wealth Building
Anchor Organisations

Edinburgh Community Wealth Building
Anchor Organisations

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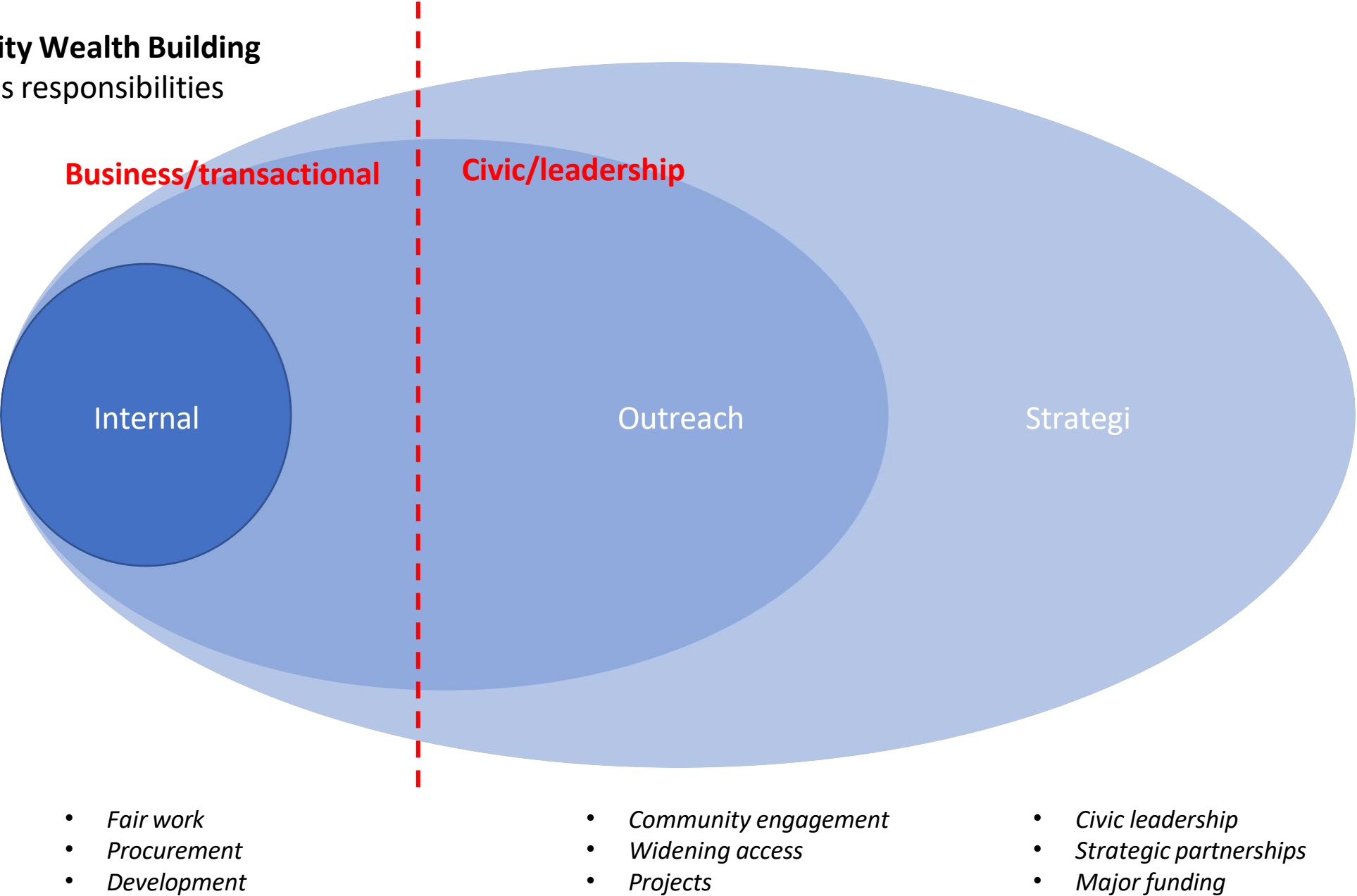


- *Fair work*
- *Procurement*
- *Development*

- *Community engagement*
- *Widening access*
- *Projects*

- *Civic leadership*
- *Strategic partnerships*
- *Major funding*

Edinburgh Community Wealth Building
Anchor Organisations responsibilities



Edinburgh Community Wealth Building

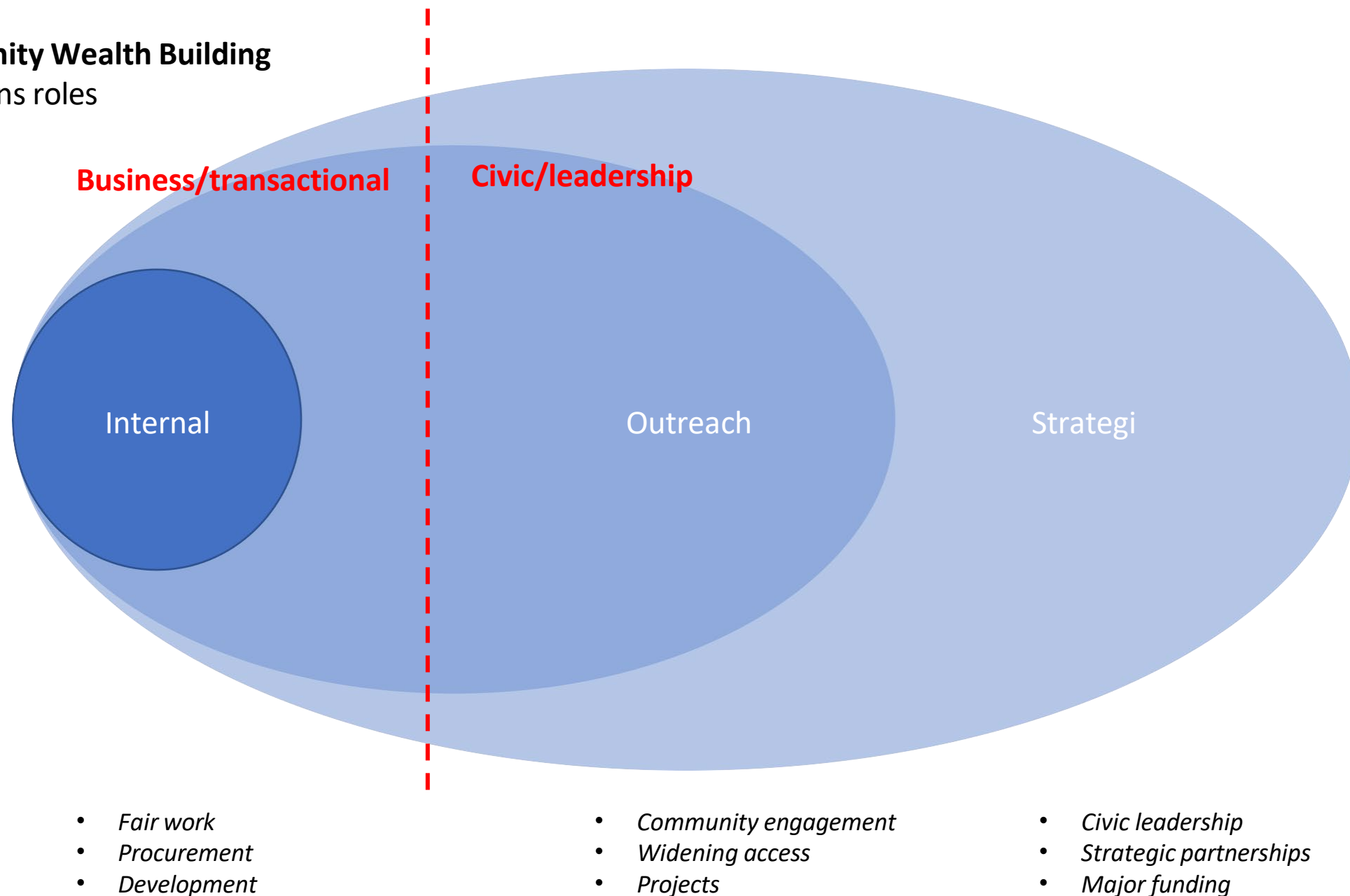
Anchor Organisations roles

- Purpose
- Commitment
- Leadership
- Coherence
- Shared goals
- Theory of change

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- Strategic role, not a 'tick box'
- Applies to organisations, regardless of scale



Strategic

Outreach

Internal

- Civic leadership
- Strategic partnerships
- Major funding

- Community engagement
- Widening access
- Projects

- Fair work
- Procurement
- Development

Edinburgh Community Wealth Building
Community Capacity

Edinburgh Community Wealth Building

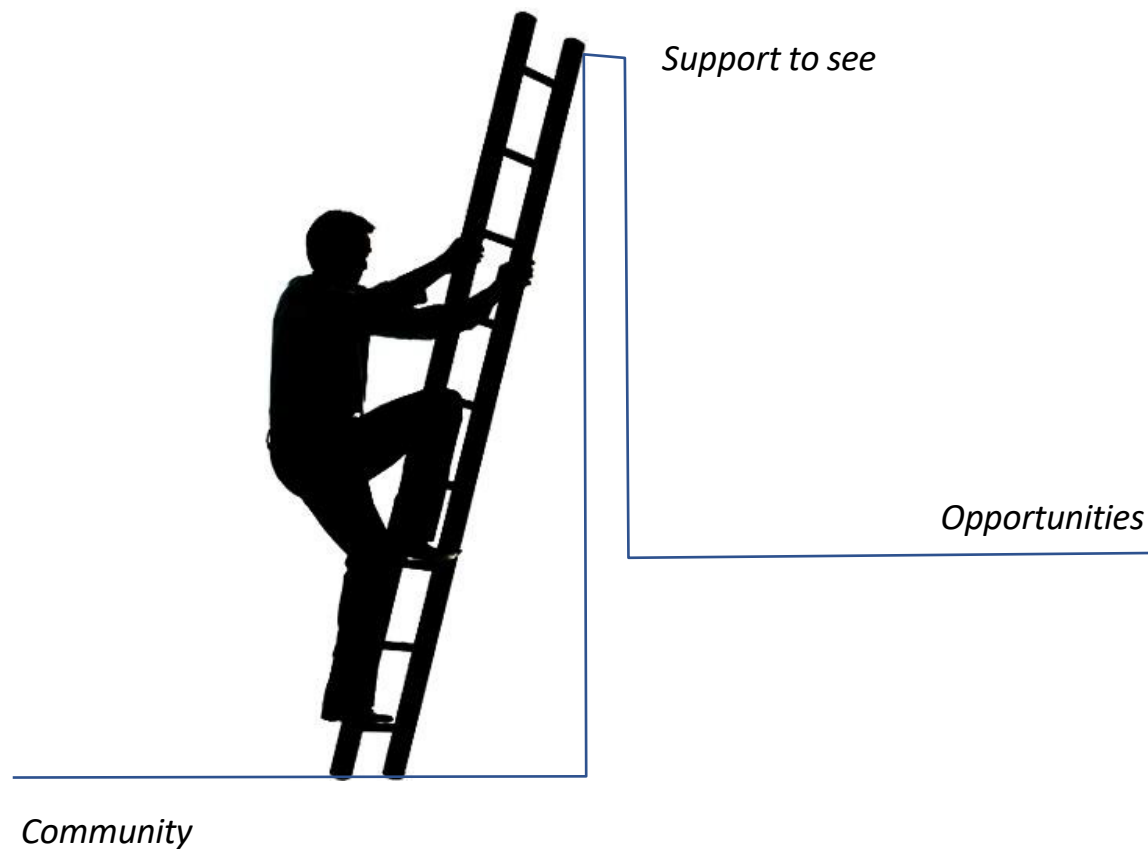
Community capacity

More transparency, more support enables communities:

- Advocate better
- Leverage investments
- Create time and capacity
- Hold organisations to account

More trust needs:

- Address past negative experiences
- Address failed attempts
- Meanwhile action between strategy
- Address covid impact of rising pressures, extra responsibilities, reducing volunteers, resource issues

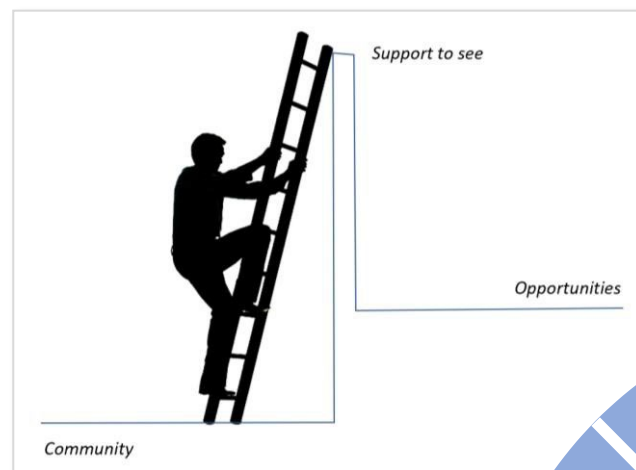


Edinburgh Community Wealth Building

Community capacity

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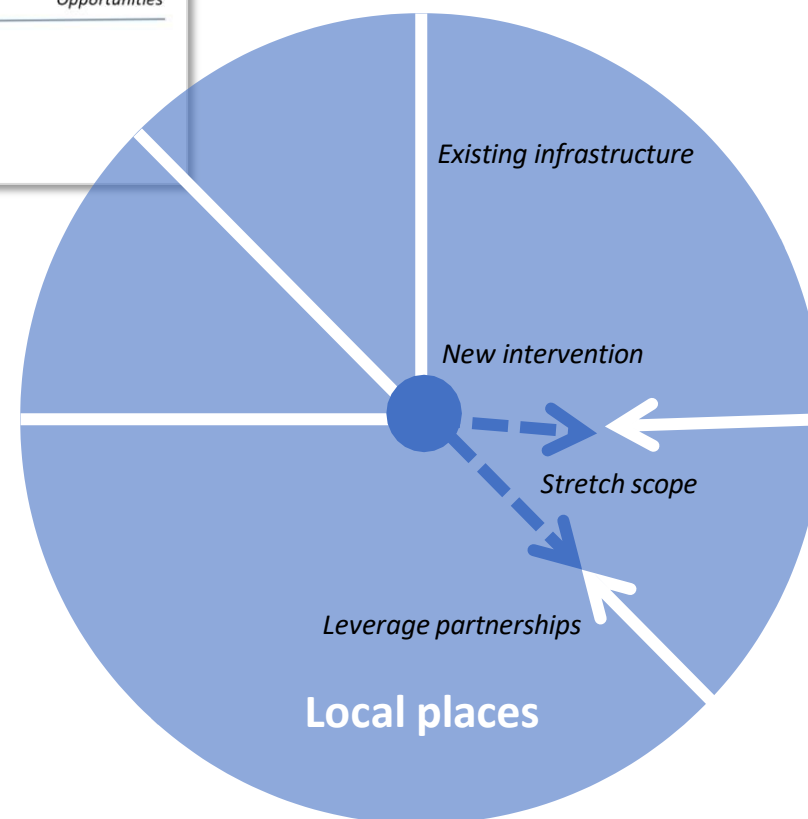


More trust needs:

- Address past negative experiences
- Address failed attempts
- Meanwhile action between strategy
- Address covid impact of rising pressures, extra responsibilities, reducing volunteers, resource issues

More confident community capacity can:

- Helps connect investment to existing infrastructures
- Helps stretch the scope of individual investment and action
- Helps leverage the impact of investment with partners



Edinburgh Community Wealth Building
Projects and Participants

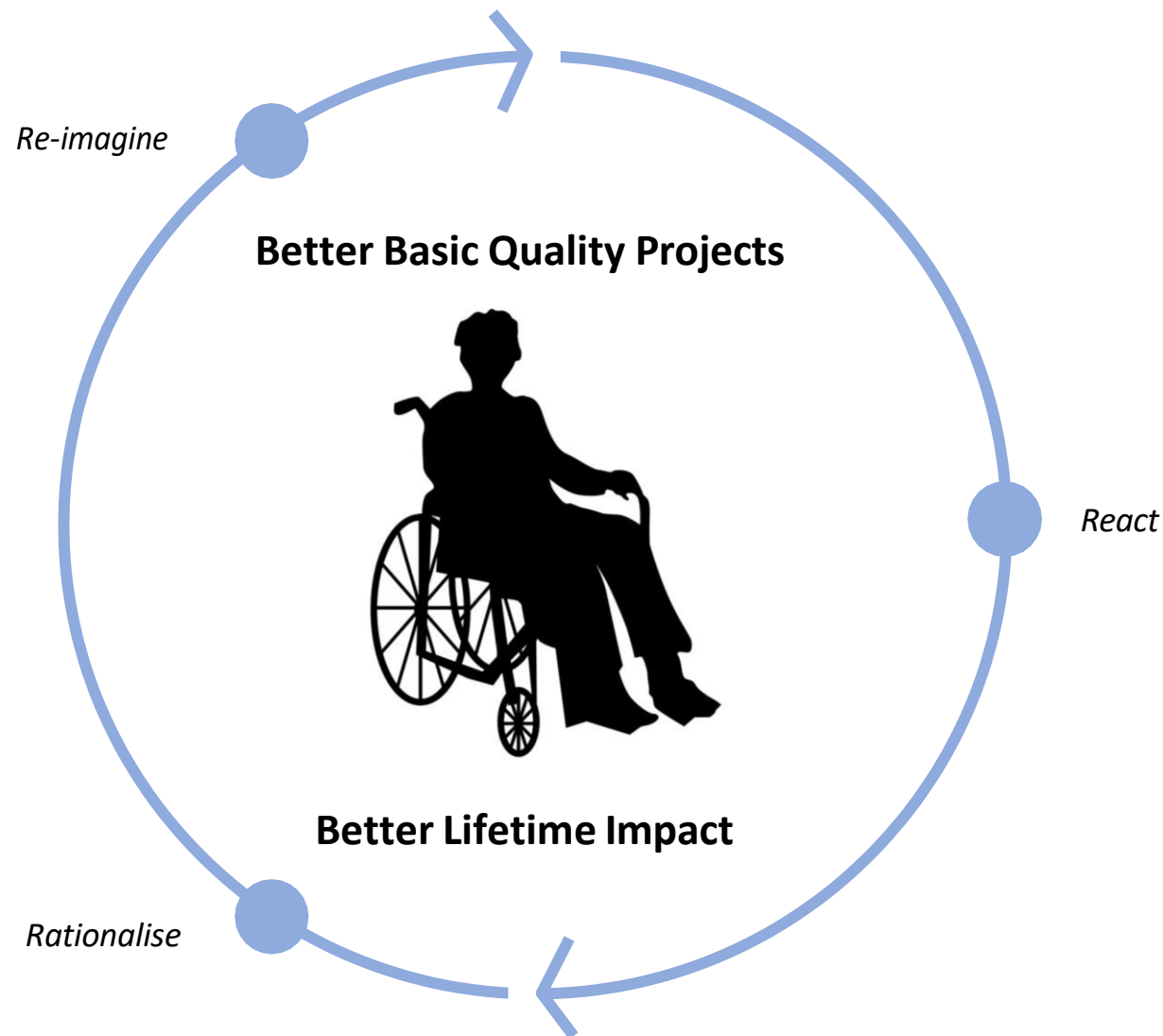
Edinburgh Community Wealth Building

Business as usual investment for impact

Project design should:

- Do the basic better
- Not use social value to top up deficits
- Build in lifetime benefits
- Consider the different community needs as communities change
- Build in better projects as investments and services react to change [eg energy cost, inflation], rationalise [eg service change or cuts], re-imagine [eg new ways of working]
- Support existing businesses and SME's; nurture and develop what already exists

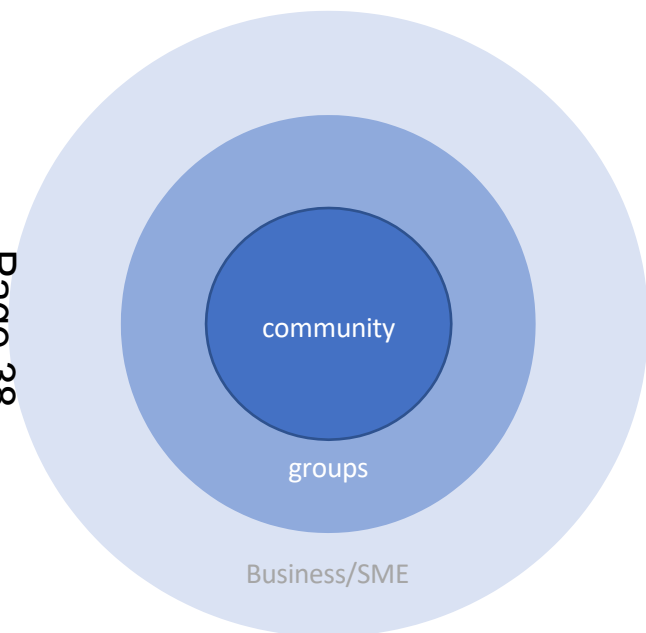
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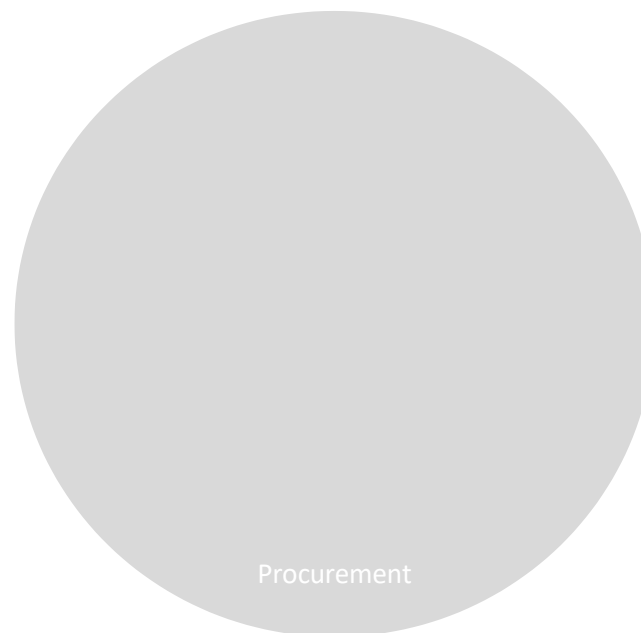
Edinburgh Community Wealth Building

Supporting existing businesses, SME's & Community Anchor Organisations

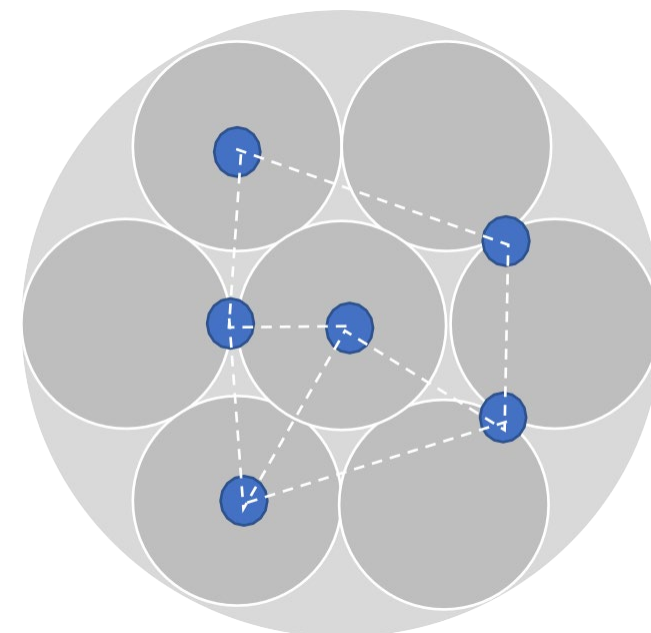
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- *Map what we have*
- *Visualise what exists*
- *Create frameworks for procurement*
- *Share success stories*



- *Make best use of existing procurement rules and people*
- *Build on changing procurement rules*
- *Highlight gaps, issues, challenges*



- *Share capabilities; big organisations support small*
- *Grow capabilities*
- *Develop area based procurement partnerships*

Edinburgh Community Wealth Building
Towards a paper for leaders

Edinburgh Community Wealth Building

Report Structure

Purpose

- Creating more good days

Criteria

- Trust, lived experience, existing business etc

Coherence

- Collective responsibility
- Targeting all city resources and spend
- Commissioning, partnering, enabling

Conditionality, accountability, measurement

- City Community Plan
- Rules of the game
- Shared accountability

Resources

- Better basic projects
- Community alternatives to deliver
- Adding value to existing decision chains
- Long term funding
- Contract participation

Procurement

- Whole city/local
- Right partners, right scale

Credibility and capacity

- Make space for SME/community
- Entrepreneurship skills
- Share capacity/enabling models
- Co-ordination and transparency on opportunities

Meanwhile

- Easy wins
- Immediate actions
- Feedback loops

Learning

- Share learning
- Shared access
- Shared measures of success
- Catalogues of models
- Stress testing alternatives

Integration and leverage

- Project scope
- Benefits realisation

Inform priorities for the
5 elements of CWB in
Edinburgh

Edinburgh Community Wealth Building

Reflections

Page 41

- Make Community Wealth Building about Edinburgh's real contexts
- Bring focus to lived experiences
- Create space to think and learn
- Build this as the 'business as usual' approach
- Follow the money: target financial directors with targeted agenda
- Get key players on board
- Build credibility in delivery
- Address missed links in single purpose community organisations
- Strengthen the case for CWB approach and set out the benefits
- Tackle silo working
- Build greater focus on additionality benefits and collaboration
- Develop more clarity on procurement scales and possibilities
- Understand city drivers for community wealth building: fiscal challenges or locality improvement
- Target money we are already about to spend in the city [circa £2bln in construction alone]: do more with this
- Develop co-operative models
- Build greater focus on predistribution of wealth
- Learn from successful community models eg Development Trust on Uist, major landowner and community anchor
- Target actions: 10% of budgets over the next 10 years on 10 key things
- Build frameworks for social enterprises
- Build agreements for social enterprise eg buy sandwiches from social enterprise x times per year
- Use and build on things we are already doing
- Turn up the dial and the asks on the circa £2billion that we are already spending
- Look at projects within the £2billion; up the ask on community benefit asks – not necessarily case, but support, skills, capability, leverage etc
- Monitoring of community benefit asks; who is doing what, who has done what, who hasn't
- Auditing asks and impacts, accountability collectively
- Support the landscape of existing SME's and businesses in the city
- Support development and sustainability and improvement of existing SME's
- Use Financial Directors to influence and co-ordinate actions on other Financial Directors
- Be ambitious on principles and aspirations
- Be practical on immediate actions
- Target actions; choose 1-2 things to do well and set examples of success
- The next year will be brutal

Edinburgh Community Wealth Building

Reflections 1

- Improve projects to do basics better and deliver more social value through briefing and gateway review
- Build more asks and sustainability into the design of community benefit asks
- Procurement can sometimes be more radical around enabling community impact; work with officers, maximise existing possibilities
- Share knowledge
- Target entry points in procurement; share more information, educate people, build meet the buyer events for social enterprise and SME's
- Things move quick in Edinburgh. Build systems and processes to keep people/organisations up to speed with what is happening, opportunities, changes so people can manage change and make better plans
- How do we engage people and communities on this; make it simple
- Ensure communities understand it
- Ensure SME's see this potential and are supported eg St Andrews chip shop in Portobello
- Anchor organisations in the private sector/small businesses; 'Everyone's Edinburgh'



THE EDINBURGH PARTNERSHIP

Community Justice Annual Activity Return 2021/22

1. Executive Summary

- 1.1 Edinburgh's Community Safety and Justice Partnership (CSJP) is responsible for developing and implementing Edinburgh's Community Justice Outcomes Improvement Plan (CJOIP) on behalf of the Edinburgh Partnership (community planning). The completed Local Area Annual Return Template at Appendix 1 details partner's individual and collective community justice activity in 2021/22, and a few examples of achievements and challenges are listed below.

2. Recommendations

- 2.1 The Board is recommended to:
- i. Consider and approve Edinburgh's Community Justice Local Area Annual Return for 2021/22; a link to the document is provided at Appendix 1.

3. Main Report

- 3.1 Community planning partnerships are required to report annually to Community Justice Scotland (CJS), the national agency responsible for promoting good practice in community justice across Scotland, on community justice activity carried out in their area. CJS provides a template for completion and guidance underpinned by the national [Community Justice Outcomes, Performance and Improvement Framework](#) (OPI Framework). A link to the completed template for the Edinburgh CSJP is at Appendix 1.
- 3.2 CJS considers each local authority's community justice activity and progress made locally against the national outcomes and indicators set out in the OPI Framework and provides feedback, including any recommendations for future activity returns. It also publishes an annual national community justice report based on the local area submissions.
- 3.3 Activity detailed in Edinburgh's Local Area Annual Return supports the Scottish Government's vision for community justice set out in the [National Strategy for Community Justice](#) which states that:

Scotland is a safer, fairer, and more inclusive nation where we:

- Prevent and reduce further offending by addressing its underlying causes; and
- Safely and effectively manage and support those who have committed offences to help them reintegrate into the community and realise their potential for the benefit of all citizens

3.4 Key achievements in 2021/22 included:

- The [Willow](#) service pioneering the development of a new shared space Women's Centre to provide holistic support to women in the justice system. The new facility brings together a range of services under one roof ensuring that vulnerable women receive co-ordinated supports in a trauma informed environment.
- The further development of trauma informed, and trauma enhanced community justice services supported by the recruitment of a part time Clinical Psychologist to oversee progress of the Trauma Informed Care model. A Trauma Informed Services Advisory Panel (TISAP) has also been developed to provide support to Council teams/services committed to adopting trauma informed practice.

3.5 Key challenges in 2021/22 included:

- Recovering from the impacts of the COVID-19 pandemic, including adapting to new ways of working to ensure that services are delivered safely, prioritising those presenting higher risk and need who need face to face appointments, and managing the mental health and wellbeing of the most vulnerable, while ensuring that justice services staff and teams remained connected and supported.
- Planning and delivering sustainable services within the significant budgetary constraints placed on justice services, alongside allocating, managing, and procuring short term Third Sector provisions to align with the existing national funding formula. There have also been workforce planning issues and difficulty recruiting and retaining staff in some areas.

3.6 The CSJP agreed the Local Area Annual Return for 2021/22 on 2 September 2022. Once approved by the Edinburgh Partnership, it will be submitted to CJS.

4. Contact

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Appendices:

Appendix 1; [Community Justice Local Area Annual Return 2021/22](#)

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THE EDINBURGH PARTNERSHIP

UK Shared Prosperity Fund

1. Executive Summary

- 1.1 A conditional allocation of £12.4m has been made to Edinburgh through the UK Shared Prosperity Framework. To access these funds the City of Edinburgh Council needs to submit a local investment plan to UK Government by 12th August 2022.
- 1.2 A report to Edinburgh Partnership Board in on 28th June 2022 agreed that the partnership would take on the role of the Local Partnership Group for the development of the UK Shared Prosperity Fund Investment Plan and provide advice on strategic fit and deliverability.
- 1.3 As a part of the development of this plan, partners were involved in a programme of stakeholder engagement and a call for bids was carried out through July 2022. This paper sets out the results of this engagement and identifies a portfolio of recommended projects for funding by the UK SPF in Edinburgh and next steps for development and delivery.

2. Recommendations

- 2.1 It is recommended that the Edinburgh Partnership:
 - i. Notes the partnership engagement activities undertaken in development of UK SPF project proposals
 - ii. Reviews and, via email, comments on the portfolio of projects recommended for funding in through the City of Edinburgh UK Shared Prosperity Fund Investment Plan
 - iii. Notes the ongoing role of the Edinburgh Partnership as a Local Partnership Group to provide advice on strategic fit and deliverability of the investment plan.

3. Main Report

- 3.1 On 13 April 2022 the UK Government published a prospectus for the new [UK Shared Prosperity Fund](#) (SPF). As part of the Levelling Up programme, and as a successor to European Union Structural Funds, the SPF plans to invest £2.6bn in projects across the UK between 2022 and 2025.
- 3.2 The primary goal of the SPF is 'to build pride in place and increase life chances across the UK', with proposed interventions across three investment themes - Community and Place, Supporting Local Business, and People and Skills.

- 3.3 In line with the fund's aim to empower local leaders and communities, local government is being given responsibility for developing an investment plan to guide local delivery of the fund. Towards this, all local authorities received notice of a conditional SPF allocation. The City of Edinburgh Council allocation is profiled in Appendix 1 to this paper and comprises a total investment of almost £12.4m over three years. This total includes revenue and capital funding, alongside an allocation of £2.1m in funding for local delivery of the Multiply programme of actions to improve adult numeracy skills.
- 3.4 To access this allocation, the Council needs to submit an investment plan for approval by the UK Government by 12th August 2022, following an approved request for extension of the original deadline of 1 August 2022.

Call for applications

- 3.5 In June 2022, the Council issued a call for third parties (including from the public, voluntary and private sectors) to make applications for projects to be funded and included within the City of Edinburgh UK Shared Prosperity Fund Investment Plan.
- 3.6 The call required that projects should be aligned to one or more of the eligible interventions and outcomes outlined in the UK SPF prospectus. In addition, potential projects were asked to show and evidence their ability to contribute to delivery of core priorities set out in the Council Business Plan – ending poverty, becoming a net zero city, and ensuring wellbeing and equalities are enhanced for all.
- 3.7 Throughout this process, the approach made a specific emphasis on bids to continue and/or expand existing initiatives funded under European Structural Fund programmes, as well as inviting applications from projects to complement these initiatives.
- 3.8 To support this call for applications, engagement and promotion activities included:
- 3.8.1 Two online sessions with potential applicants attended by almost 100 participants
 - 3.8.2 Information and engagement sessions with Council elected members, and local MPs and MSPs
 - 3.8.3 Publication on the Council website of the call for applicants, and application details, including publication of a recording of the launch webinar and presentation materials
 - 3.8.4 Promotion of the call for applications through social media and by email through multiple Council and partner networks, and with support of key partners such as Edinburgh Voluntary Organisations' Council (EVOC), Edinburgh Chamber of Commerce, Capital City Partnership (CCP), and others.

- 3.9 In addition to raising awareness of the fund and application process, these sessions provided partner and stakeholder input into the strategic priorities and interventions the fund should address in Edinburgh.
- 3.10 A total of 81 bids were received as a result of this call for applications by the bid deadline of 11 July, at a total value in excess of £37m.

Bid assessment and plan development

- 3.11 A group of partners were invited to assess bids and build the investment plan for Edinburgh's SPF allocation. This group included representatives from:
- 3.11.1 City of Edinburgh Council
 - 3.11.2 EVOC
 - 3.11.3 Edinburgh Social Enterprise
 - 3.11.4 Edinburgh Association of Community Councils
 - 3.11.5 NHS Lothian
 - 3.11.6 Edinburgh Chamber of Commerce
 - 3.11.7 CCP
 - 3.11.8 Scottish Funding Council
 - 3.11.9 Scottish Enterprise
 - 3.11.10 Scottish Government, and
 - 3.11.11 Edinburgh and South-East Scotland City Region Deal.
- 3.12 This group assessed all 81 project bids against the criteria established through the call for applications and made recommendations for projects to be funded as part of the City of Edinburgh UK Shared Prosperity Fund Investment Plan.
- 3.13 These recommendations were based upon an assessment and scoring of each bid in terms of:
- 3.13.1 Strategic fit with the priorities established in the UK SPF prospectus and the Council Business Plan
 - 3.13.2 Evidence of unmet demand and/or need, and the potential impact of the service in meeting this need
 - 3.13.3 Evidence of additionality to and avoidance of duplication with other service delivery
 - 3.13.4 Evidence of service innovation and collaboration
 - 3.13.5 Value for money and project deliverability, including evidence of appropriate risk management and monitoring and evaluation processes.
- 3.14 Alongside this individual project assessment, the group assessed the package of projects to ensure a fair and appropriate distribution of funding across all three of

the SPF themes. In particular, following feedback received through the partner engagement process, the assessment process sought to ensure that the final portfolio of recommended projects included:

- 3.14.1 A focus on projects aimed at addressing the cost of living crisis as well as medium term interventions to prevent poverty and homelessness in Edinburgh
- 3.14.2 Interventions that will be visible and accessible in all areas of Edinburgh, particularly in areas with high concentrations of poverty and deprivation
- 3.14.3 An appropriate focus on projects providing support for specific communities and people with protected characteristics, including young people, people affected by domestic abuse and violence, people at risk of offending, older people, and people from minority ethnic groups
- 3.14.4 An appropriate focus on key sectors of Edinburgh's economy, and
- 3.14.5 Interventions that will support communities and businesses in Edinburgh make a just transition to net zero.

Recommended project portfolio

- 3.15 This assessment process resulted in a selection of 32 projects for inclusion in a portfolio of projects to be recommended for funding through the City of Edinburgh SPF Investment Plan. All recommended projects are outlined in Appendix 2 to this paper, alongside the interventions each project addresses.
- 3.16 In summary, the proposed portfolio includes:

- 3.16.1 **Investment in 15 projects with a main focus on the Communities and Place theme of the SPF prospectus.** These include projects to address poverty and the cost of living crisis in Edinburgh through increased capacity for money advice services; investment in energy efficiency support, emergency food support and preventing homelessness; and projects to improve community capacity through investment in volunteering support, community centres, community gardens, and other community engagement initiatives.

- 3.16.2 **Investment in 6 projects with a main focus on the Supporting Local Business theme of the SPF prospectus.** These include projects to increase the numbers of high value start-up businesses in Edinburgh, promote entrepreneurship among underrepresented demographics, and support first time exporters to enter new markets; and projects to provide additional support to businesses in the transition to net zero, and in adopting fair work practices.

- 3.16.3 **Investment in 11 projects with a main focus on the People and Skills theme of the SPF prospectus.** These include projects to provide digital skills coaching; a sector-based skills academy, targeting sectors that are

experiencing recruitment challenges in Edinburgh; projects to support wellbeing and employability among people who have experienced rape or domestic abuse; targeted projects to support people from BME and other backgrounds to enhance life and employment skills, and provide work experience and employment opportunities.

- 3.17 This selection leaves a further 49 submitted projects at a total value of over £20m which are not recommended for funding through the SPF Investment Plan. These projects are listed in Appendix 3 to this paper for information. Each bid was subject to individual assessment and scoring but reasons for non-inclusion in the recommended portfolio included, in summary:

3.17.1 Poor quality of bid submission, either through lack of clarity on strategic fit, project deliverables, target groups, or costings

3.17.2 Lack of additionality or duplication with existing service provision or other projects

3.17.3 Poor value for money, or high cost bids with low target deliverables

3.17.4 Lack of clear evidence on need or demand for the intervention.

Next steps

- 3.18 In order to access conditional SPF funds allocated to Edinburgh, the Council needs to submit an Investment Plan to UK Government using provided submission templates by 12th August 2022.
- 3.19 Advice from UK Government is that this submission should provide information on:
- 3.19.1 Themes and interventions to be supported through the three-year period of the investment plan. These details are provided in Appendix 2 to this paper.
- 3.19.2 Stakeholder engagement activity undertaken in development of the plan. These details are outlined above.
- 3.19.3 Development of local partnership arrangements to advise on strategic delivery of the programme. As agreed by the partnership on 28th June, Edinburgh Partnership will take on the role of the Local Partnership Group for this function.
- 3.20 Following submission, UK Government guidance plans for approval of local investment plans and first payments to Councils to be made 'from October 2022 onwards'.
- 3.21 In parallel with this submission process, it is recommended that officers continue to engage with projects outlined in Appendix 2 to agree project delivery and funding arrangements.

- 3.22 In particular, it is recognised that if fully funded, these recommended projects would represent a total investment in excess of the allocation of funds provided by UK SPF. As such, it is recommended that officers work with project leads to:
- 3.22.1 Agree a final distribution of funds for each supported project that meets the constraints of the overall SPF allocation
 - 3.22.2 Aligned to that distribution, agree final project output and outcome targets for delivery
 - 3.22.3 Agree final project management, delivery, and evaluation arrangements in line with the requirements of the UK SPF prospectus, and
 - 3.22.4 Where projects show close alignment with the priorities set out in the Regional Prosperity Framework, invite and seek opportunities for collaboration between city region partners to maximise the impact of funded interventions across the Edinburgh and South-East Scotland City Region area.

4. Contact

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THE EDINBURGH PARTNERSHIP

Appendix 1: City of Edinburgh SPF Allocation

UK Shared Prosperity Fund – City of Edinburgh Conditional Allocation				
	22-23	23-24	24-25	TOTAL
Revenue	£1,115,330	£2,178,380	£5,355,129	£8,648,839
Capital	£129,458	£311,197	£1,167,562	£1,608,217
TOTAL Core SPF allocation	£1,244,788	£2,489,577	£6,522,691	£10,257,056
SPF Admin*	£49,792	£99,583	£260,908	£410,282
MULTIPLY Allocation+	£647,290	£746,873	£746,873	£2,141,036
Multiply Admin*	£25,892	£29,875	£29,875	£85,641

*Included in totals above

+Investment planning not included in this report

Appendix 2: Recommended projects to be funded through the City of Edinburgh SPF Investment Plan

SPF Theme - People and Skills projects recommended for funding			
Organisation Name	Project Name	Description	Proposed SPF Interventions
ACE IT Scotland SCIO	Helping people over 50 access the digital world	One-to-one person-centred digital skills coaching for people over 50. Coaching delivered by trained volunteers and staff at centrally located office and partner sites around Edinburgh.	<ul style="list-style-type: none"> • S33: Activities such as enrichment and volunteering to improve opportunities and promote wellbeing. • S34: Intervention to increase levels of digital inclusion, with a focus on essential digital skills, communicating the benefits of getting (safely) online, and in-community support to provide users with the confidence and trust to stay online. • S40: Support for community learning and development
APEX Scotland	Steps to Skills Academy	Delivery of sector-based skills academy, targeting sectors that are experiencing recruitment challenges, with a focus on those aged 16 and over with a history of offending and/or at risk of offending. 1-2-1 support, life, and career skills, accredited and non- accredited training, sector-based placements and employer engagement	<ul style="list-style-type: none"> • S32: Courses including basic skills (digital, English, maths (via Multiply) and ESOL), and life skills and career skills • S33: Activities such as enrichment and volunteering to improve opportunities and promote wellbeing. • S35: Support for employability programmes and advice places should have regards for the No One Left Behind agenda, the Young Person's Guarantee, Fair Start Scotland and Scottish employability pipeline. • S36: Support for local areas to fund local skills needs. This includes technical and vocational qualifications and courses up to level 2 and training for vocational licences
Capital City Partnership	MacMillan Skills Hub	The MacMillan Skills Hub will offer a local corridor of support in an area of high deprivation, with the focus on access to training, careers advice and job matching to opportunities created through the significant regeneration plans at the Waterfront development. It will support 440 disadvantaged people into sustainable work.	<ul style="list-style-type: none"> • S31: Employment support for economically inactive people: Intensive and wrap-around one-to-one support to move people closer towards mainstream provision and employment. • S32: Courses including basic skills (digital, English, maths (via Multiply) and ESOL), and life skills and career skills • S34: Intervention to increase levels of digital inclusion, with a focus on essential digital skills, communicating the benefits of getting (safely) online, and in-community support to provide users with the confidence and trust to stay online. • S35: Support for employability programmes and advice places should have regards for the No One Left Behind agenda, the Young Person's Guarantee, Fair Start Scotland and Scottish employability pipeline • S38: Funding to support local digital skills. • S40: Support for community learning and development

SPF Theme - People and Skills projects recommended for funding

Organisation Name	Project Name	Description	Proposed SPF Interventions
Challenges Worldwide	Montgomery Street Lane Hub	Programmes to connect women to learn, collaborate, create, catalyse change and make work work. Physical and virtual spaces which facilitate hybrid and virtual working and promote the social economy. 1. Making Work Work – for Women Returners (MWW)	<ul style="list-style-type: none"> • S35: Support for employability programmes and advice places should have regards for the No One Left Behind agenda, the Young Person's Guarantee, Fair Start Scotland and Scottish employability pipeline. • S36: Support for local areas to fund local skills needs. This includes technical and vocational qualifications and courses up to level 2 and training for vocational licences
Edinburgh Rape Crisis Centre Volunteering	ERCC Volunteering & Training Programme	16 volunteering opportunities for women, who will develop transferable trauma informed skills and knowledge supporting those affected by sexual violence. Volunteers will undergo a bespoke rape crisis training program and supervised long term placement at ERCC.	<ul style="list-style-type: none"> • S33: Activities such as enrichment and volunteering to improve opportunities and promote wellbeing.
Edinburgh Women's Aid	Works 4 Woman	Works4Women is an employability programme that supports women who have experienced domestic abuse. It is run by Edinburgh Women's Aid in partnership with Shakti Women's Aid (which serves women in the BME community). We propose continuing and expanding the capacity of our comprehensive services through an additional part-time staff member.	<ul style="list-style-type: none"> • S31: Employment support for economically inactive people: Intensive and wrap-around one-to-one support to move people closer towards mainstream provision and employment. • S32: Courses including basic skills (digital, English, maths (via Multiply) and ESOL), and life skills and career skills • S33: Activities such as enrichment and volunteering to improve opportunities and promote wellbeing. • S34: Intervention to increase levels of digital inclusion, with a focus on essential digital skills, communicating the benefits of getting (safely) online, and in-community support to provide users with the confidence and trust to stay online. • S35: Support for employability programmes and advice places should have regards for the No One Left Behind agenda, the Young Person's Guarantee, Fair Start Scotland and Scottish employability pipeline. • S38: Funding to support local digital skills. • S40: Support for community learning and development • S41: Funding to support new partnership and project-based entrepreneurial learning between business and education to develop a culture that celebrates entrepreneurship.



SPF Theme - People and Skills projects recommended for funding

Organisation Name	Project Name	Description	Proposed SPF Interventions
Enable Scotland	All in Edinburgh	The Edinburgh Supported Employment Consortium (ESEC) seek to expand their supported employment model in order to support an additional 80 clients per year across the authority and delivering increased jobs for those clients furthest removed from the labour market.	<ul style="list-style-type: none"> • S31: Employment support for economically inactive people: Intensive and wrap-around one-to-one support to move people closer towards mainstream provision and employment. • S32: Courses including basic skills (digital, English, maths (via Multiply) and ESOL), and life skills and career skills • S33: Activities such as enrichment and volunteering to improve opportunities and promote wellbeing. • S34: Intervention to increase levels of digital inclusion, with a focus on essential digital skills, communicating the benefits of getting (safely) online, and in-community support to provide users with the confidence and trust to stay online. • S35: Support for employability programmes and advice places should have regards for the No One Left Behind agenda, the Young Person's Guarantee, Fair Start Scotland and Scottish employability pipeline. • S36: Support for local areas to fund local skills needs. This includes technical and vocational qualifications and courses up to level 2 and training for vocational licences • S38: Funding to support local digital skills. • S39: Support for education and skills targeting vulnerable young people leaving school, places should have regard for the Young Person's Guarantee, modern apprenticeships and related policy.
Networking Key Services (NKS) Limited	Communities Empowered	NKS will empower South Asians through build capacity and resilience and, use asset-based approach where people realise their skills to improve their life chances. By establishing a baseline of needs and skills through a survey, enhancing existing and learning new skills will be supported along with training volunteer equality champions.	<ul style="list-style-type: none"> • S8: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places. • S9: Investment in capacity building, resilience (including climate change resilience) and infrastructure support for local civil society and community groups. • S10: Community measures to reduce the cost of living, including through measures to improve energy efficiency, and combat fuel poverty and climate change • S11: Funding to support relevant feasibility studies. • S33: Activities such as enrichment and volunteering to improve opportunities and promote wellbeing.



SPF Theme - People and Skills projects recommended for funding

Organisation Name	Project Name	Description	Proposed SPF Interventions
			<ul style="list-style-type: none"> • S34: Intervention to increase levels of digital inclusion, with a focus on essential digital skills, communicating the benefits of getting (safely) online, and in-community support to provide users with the confidence and trust to stay online. • S40: Support for community learning and development
People know How	Reconnect Edinburgh	Partner with organisations/local communities to run weekly digital & wellbeing support sessions for 40 plus weeks each year. Coordinate with EVOC to deliver digital training sessions to third sector staff member/volunteers to become Tech Buddies	<ul style="list-style-type: none"> • S34: Intervention to increase levels of digital inclusion, with a focus on essential digital skills, communicating the benefits of getting (safely) online, and in-community support to provide users with the confidence and trust to stay online.
The Bike Station	Shifting Gears	Funding for our flagship community programme Shifting Gears, an evidence-based approach to support marginalised communities and those from low-socio economic backgrounds to recover from the pandemic, mitigate the impact of the cost-of-living crisis and climate emergency, enhance life and employment skills, and provide much needed work experience and employment opportunities.	<ul style="list-style-type: none"> • S1: Place based investments for regeneration and town centre improvements, which could include better accessibility for disabled people, including capital spend and running costs. • S8: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places. • S22: Support for growing the local social economy, including community businesses, cooperatives and social enterprises. • S25: Developing existing or emerging local strengths in low carbon and climate adaptation technologies. • S37: Green skills courses to ensure we have the skilled workforce to support the Just Transition to a net zero economy and climate resilience, with a particular focus on vulnerable or low-income groups who will be disproportionately affected by climate change. • S40: Support for community learning and development
Young Persons Consortium	The Young Person's Consortium Edinburgh: Opportunities for All	The Young Person's Consortium will deliver employability and enterprise support to unleash the economic potential of 15-30-year-olds furthest from the labour market. We will offer impactful interventions/activities, tailored to the needs of individuals and employers/businesses. Provision will reduce economic inactivity and boost job	<ul style="list-style-type: none"> • S29: Support for new and existing businesses and start-ups aligned with local, regional and Scottish policy. • S31: Employment support for economically inactive people: Intensive and wrap-around one-to-one support to move people closer towards mainstream provision and employment. • S32: Courses including basic skills (digital, English, maths (via Multiply) and ESOL), and life skills and career skills.



SPF Theme - People and Skills projects recommended for funding

Organisation Name	Project Name	Description	Proposed SPF Interventions
		prospects/Covid recovery, reflecting UK and national/local priorities	<ul style="list-style-type: none"> • S35: Support for employability programmes and advice places should have regards for the No One Left Behind agenda, the Young Person's Guarantee, Fair Start Scotland and Scottish employability pipeline. • S39: Support for education and skills targeting vulnerable young people leaving school, places should have regard for the Young Person's Guarantee, modern apprenticeships and related policy.

SPF Theme – Communities and Places projects recommended for funding

Organisation Name	Project Name	Description	Proposed SPF Interventions
CHAI Community Help & Advice Initiative	Enabling Financial Resilience for Edinburgh Citizens	Increase current welfare rights and debt advice services within locality community mental health and locality recovery hubs. Expand Growing Families pilot which supports health visitors when asking financial inclusion question.	<ul style="list-style-type: none"> • S10: Community measures to reduce the cost of living, including through measures to improve energy efficiency, and combat fuel poverty and climate change • S31: Employment support for economically inactive people: Intensive and wrap-around one-to-one support to move people closer towards mainstream provision and employment.
Corstorphine Craigsbank Parish Church	East Craigs Easy Cafe	Upgrading existing community hall by extending the kitchen to broaden its use. A not-for-profit community café will be run providing volunteers work experience, enhancing social capital in an area with pockets of social deprivation whilst combatting social isolation.	<ul style="list-style-type: none"> • S1: Place based investments for regeneration and town centre improvements, which could include better accessibility for disabled people, including capital spend and running costs. • S8: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places. • S9: Investment in capacity building, resilience (including climate change resilience) and infrastructure support for local civil society and community groups.



SPF Theme – Communities and Places projects recommended for funding

Organisation Name	Project Name	Description	Proposed SPF Interventions
City of Edinburgh Council - Community Centres	Support to Community Centre Management Committees in Edinburgh	Provide support, development and access to resources to Community Centre Management Committees across the city to enable them to develop sustainable plans for the future and strengthen capacity to deliver services in their local communities.	<ul style="list-style-type: none"> • S9: Investment in capacity building, resilience (including climate change resilience) and infrastructure support for local civil society and community groups. • S12: Investment and support for digital infrastructure for local community facilities
Cyrenians	Cyrenians Levelling Up Initiatives	Set of levelling up initiatives that take a public health approach to reducing homelessness and increasing wellbeing and prosperity across Edinburgh which will benefit over 10,000 people per year.	<ul style="list-style-type: none"> • S10: Community measures to reduce the cost of living, including through measures to improve energy efficiency, and combat fuel poverty and climate change • S28: Support for business resilience and Covid-19 recovery. • S31: Employment support for economically inactive people: Intensive and wrap-around one-to-one support to move people closer towards mainstream provision and employment.
Edible Estates CIC	Edinburgh Growing Together	Edinburgh Growing Together would build four large community gardens and support thirty four existing community gardens in Edinburgh's council estates with project management/development and community engagement support alongside improvements to infrastructure including new connections to the water mains, new tool storage units, renovation of paths and growing beds.	<ul style="list-style-type: none"> • S2: Support and improvement of community assets and infrastructure projects. • S3: Improvements to the natural environment and green and open space. • S4: Design and management of the built and landscaped environment. • S8: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places. • S9: Investment in capacity building, resilience (including climate change resilience) and infrastructure support for local civil society and community groups. • S10: Community measures to reduce the cost of living, including through measures to improve energy efficiency, and combat fuel poverty and climate change • S13: Support for linking communities together and with employment opportunities with a focus on decarbonisation. • S33: Activities such as enrichment and volunteering to improve opportunities and promote wellbeing. • S40: Support for community learning and development



SPF Theme – Communities and Places projects recommended for funding

Organisation Name	Project Name	Description	Proposed SPF Interventions
Empty Kitchens Full Hearts	Empty Kitchen Full Hearts Kitchen Assistant Programme, Volunteer Programme and Garden Regeneration	EKFH will build upon its core service delivery - turning surplus food into meals that are delivered to those in need across Edinburgh - with volunteering and job opportunities through Kitchen Assistant and Volunteer Programmes and create a green space within the local community through the regeneration of a garden area.	<ul style="list-style-type: none"> • S3: Improvements to the natural environment and green and open space which could include community gardens, watercourses and embankments, along with incorporating natural features into wider public spaces. • S8: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places. • S10: Community measures to reduce the cost of living, including through measures to improve energy efficiency, and combat fuel poverty and climate change • S33: Activities such as enrichment and volunteering to improve opportunities and promote wellbeing.
Edinburgh Voluntary Organisations Council	APINEZ Anti Poverty Net Zero Programme	Supporting 100 individuals identified through Turn2us Edinburgh Trust grants referral partners to support with the cost of living	<ul style="list-style-type: none"> • S9: Investment in capacity building, resilience (including climate change resilience) and infrastructure support for local civil society and community groups. • S10: Community measures to reduce the cost of living, including through measures to improve energy efficiency, and combat fuel poverty and climate change • S13: Support for linking communities together and with employment opportunities with a focus on decarbonisation.
City of Edinburgh Council Forever Edinburgh	Forever Edinburgh Engaging the local community in Edinburgh's Culture & Tourism Offer.	Engage residents in Edinburgh's cultural offer by launching 'Resident First', inviting residents to enjoy new exhibitions / visitor products first.	<ul style="list-style-type: none"> • S7: Funding for the development and promotion of wider campaigns which encourage people to visit and explore the local area. • S14: Funding for the development and promotion (both trade and consumer) of the visitor economy, such as local attractions, trails, tours and tourism products more generally.
Fresh Start	Fresh Connections A Fresh Start Programme to Support	To help people thrive, not survive. By tackling poverty at a community level, preventing recurring or first-time homelessness, and increasing life chances through (1) Employability training (2) Community Learning Activities and (3) Access to Advice and Support Services	<ul style="list-style-type: none"> • S3: Improvements to the natural environment and green and open space which could include community gardens, watercourses and embankments, along with incorporating natural features into wider public spaces. • S8: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places.



SPF Theme – Communities and Places projects recommended for funding

Organisation Name	Project Name	Description	Proposed SPF Interventions
	People Thrive Not Survive.		<ul style="list-style-type: none"> • S9: Investment in capacity building, resilience (including climate change resilience) and infrastructure support for local civil society and community groups.
The Poverty Alliance	End Poverty Edinburgh	End Poverty Edinburgh is an independent group of citizens formed during the latter stages of the Edinburgh Poverty Commission as a recommendation of their 2020 report, 'A Just Capital', to work closely with Edinburgh Council and include voices of experience in efforts to end poverty in the city	<ul style="list-style-type: none"> • S8: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places. • S9: Investment in capacity building, resilience (including climate change resilience) and infrastructure support for local civil society and community groups.
Southside Community Centre Association	Southside Soil, Seed and Soul	To clear and replant an overgrown garden at the front of Southside Community Centre (SSCC) while creating practical volunteering opportunities and skill development for local community groups. To scope out plan for disabled access to front instead of back door.	<ul style="list-style-type: none"> • S5: Support for sport, arts, cultural, heritage and creative activities, projects and facilities and institutions. • S8: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places. • S11: Funding to support relevant feasibility studies.
City of Edinburgh Council	South Queensferry Accessible Public Conveniences	The construction of accessible new public conveniences at Hawes Pier, South Queensferry	<ul style="list-style-type: none"> • S1: Place based investments for regeneration and town centre improvements, which could include better accessibility for disabled people, including capital spend and running costs.
Space The Broomhouse Centre and Lifecare	Employment Vibes	Vintage Vibes, innovative social support for lonely/isolated over 60s through long-lasting weekly 1:1 volunteer friendships.	<ul style="list-style-type: none"> • S5: Support for sport, arts, cultural, heritage and creative activities, projects and facilities and institutions. • S8: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places. • S9: Investment in capacity building, resilience (including climate change resilience) and infrastructure support for local civil society and community groups. • S33: Activities such as enrichment and volunteering to improve opportunities and promote wellbeing.



SPF Theme – Communities and Places projects recommended for funding

Organisation Name	Project Name	Description	Proposed SPF Interventions
			<ul style="list-style-type: none"> • S34: Intervention to increase levels of digital inclusion, with a focus on essential digital skills, communicating the benefits of getting (safely) online, and in-community support to provide users with the confidence and trust to stay online. • S35: Support for employability programmes and advice places should have regards for the No One Left Behind agenda, the Young Person's Guarantee, Fair Start Scotland and Scottish employability pipeline.
Spartans Community Football Academy SCFA	Here For Good	The redevelopment of our Community Youth Work Space will enable wider access to opportunity for local people and reinforce our aim of supporting a thriving neighbourhood that is healthy and safe.	<ul style="list-style-type: none"> • S2: Support and improvement of community assets and infrastructure projects, including those that increase communities' resilience to natural hazards, and support for decarbonisation of facilities, energy efficiency audits, and installation of energy efficiency and renewable measures in community buildings (including capital spend and running costs). • S6: Funding for active travel enhancements and other small scale strategic transport projects.
Volunteer Centre Edinburgh	Local Volunteering Gateways	Working with local partners in each of the four localities we will develop a holistic programme of gateway opportunities, formal volunteer opportunity development and capacity building for Volunteer Involving Organisations to directly tackle exclusion and inequality of opportunity in communities.	<ul style="list-style-type: none"> • S8: Funding for impactful volunteering and/or social action projects to develop social and human capital in local places. • S33: Activities such as enrichment and volunteering to improve opportunities and promote wellbeing.

SPF Theme – Local Business Support projects recommended for funding

Name	Description	Proposed SPF Interventions
Business Gateway	Additional services to the baseline Business Gateway offering which will increase the numbers of high value start-up businesses, increase start-up numbers from previously underrepresented demographics and	<ul style="list-style-type: none"> • S24: Export Grants to support businesses to grow their overseas trading, supporting local employment and investment, having regard to Scotland's export plan ('Scotland: a trading nation'). • S29: Support for new and existing businesses and start-ups aligned with local, regional and Scottish policy.



SPF Theme – Local Business Support projects recommended for funding

Name	Description	Proposed SPF Interventions
	support first time exporters to enter new markets.	
Codebase Green Tech	GreenTech Accelerator programme that teaches entrepreneurial skills to build new startups.	<ul style="list-style-type: none"> • S15: SME development grants and support, aligned with local and regional sectoral priorities and growth potential. • S16: Research and development grants supporting the development of innovative products and services, with a particular focus on low carbon goods and environmental services, and climate resilience. • S17: Funding for the development and support of appropriate innovation infrastructure at the local level. • S19: Strengthening local entrepreneurial ecosystems and supporting businesses at all stages of their development to start, sustain, grow and innovate, including through local networks. • S20: Support for expert business advice and support programmes at the local and regional level, including support for decarbonisation, climate adaptation and circular economy advice. • S29: Support for new and existing businesses and start-ups aligned with local, regional and Scottish policy. • S37: Green skills courses to ensure we have the skilled workforce to support the Just Transition to a net zero economy and climate resilience, with a particular focus on vulnerable or low-income groups who will be disproportionately affected by climate change. • S38: Funding to support local digital skills. • S41: Funding to support new partnership and project-based entrepreneurial learning between business and education to develop a culture that celebrates entrepreneurship.
Codebase Medtech	Building an investment fund that educates and then funds medtech startups.	<ul style="list-style-type: none"> • S15: SME development grants and support, aligned with local and regional sectoral priorities and growth potential. • S16: Research and development grants supporting the development of innovative products and services, with a particular focus on low carbon goods and environmental services, and climate resilience. • S17: Funding for the development and support of appropriate innovation infrastructure at the local level. • S19: Strengthening local entrepreneurial ecosystems and supporting businesses at all stages of their development to start, sustain, grow and innovate, including through local networks.



SPF Theme – Local Business Support projects recommended for funding

Name	Description	Proposed SPF Interventions
		<ul style="list-style-type: none"> • S20: Support for expert business advice and support programmes at the local and regional level, including support for decarbonisation, climate adaptation and circular economy advice. • S23: Funding to develop angel investor networks nationwide. • S41: Funding to support new partnership and project-based entrepreneurial learning between business and education to develop a culture that celebrates entrepreneurship.
Edinburgh Chamber of Commerce - 20	Net Zero Edinburgh, which will: - support SME's make a just transition to net zero - deliver a five step programme, supported by events, toolkits and knowledge sharing - align with the Just Economic Transition programme - support innovative decarbonisation projects	<ul style="list-style-type: none"> • S20: Support for expert business advice and support programmes at the local and regional level, including support for decarbonisation, climate adaptation and circular economy advice.
Everyone's Edinburgh - Business For Good	Delivering a single, clear strategy and message from a newly formed Partner Alliance to drive business engagement with the principles and practice of 'business for good'. This will create a critical mass of businesses actively using our advice, education, training and network to positively shift the business ecosystem.	<ul style="list-style-type: none"> • S19: Strengthening local entrepreneurial ecosystems and supporting businesses at all stages of their development to start, sustain, grow and innovate, including through local networks. • S20: Support for expert business advice and support programmes at the local and regional level, including support for decarbonisation, climate adaptation and circular economy advice. S22: Support for growing the local social economy, including community businesses, cooperatives and social enterprises.
Forever Edinburgh Destination Marketing	To build a replacement website for 'The Official Guide to Edinburgh' (www.edinburgh.org). Secondly, to extend The Story Never Ends visitor campaign in Y1 and develop a new city marketing campaign for 2023-25.	<ul style="list-style-type: none"> • S7: Funding for the development and promotion of wider campaigns which encourage people to visit and explore the local area. • S14: Funding for the development and promotion (both trade and consumer) of the visitor economy, such as local attractions, trails, tours and tourism products more generally.





THE EDINBURGH PARTNERSHIP

Edinburgh Infrastructure Investment Programme Board Update

1. Executive Summary

Over the next ten-years major investments are needed in Edinburgh's infrastructure if the city is to make a just transition to a net zero, climate resilient future.

An Edinburgh Green Infrastructure Investment Plan will help co-ordinate, enable, and accelerate public and private investment in the city, mapping out a pipeline of major investment projects, identifying wider place based opportunities, and developing a funding strategy to meet these needs.

The Edinburgh Infrastructure Investment Programme Board was established in February 2022 to undertake this task and will be supported in their delivery of Green Infrastructure Investment Plan for the city by the five thematic partnership boards, who all have appointed chairs, a programme of meetings and actions underway.

The development of an Edinburgh Green Infrastructure Investment Plan for the city will also be driven by the analysis and mapping of assets and opportunities from investment across the core partner organisations of the board. The IIPB, supported by Edinburgh Climate Change Institute, have undertaken an extensive analysis and mapping work using partner data across the city and to street level.

The IIPB agreed in June to commit funding for future phases of work to support the Board in developing a Green Investment Plan for the city. A draft proposal for the next phase of work will be considered at the next IIPB meeting in September 2022. This will include a single strategic data pack to support individual and collective investment planning for the city and an opportunity assessment for cross thematic infrastructure investment in at least one local area.

2. Recommendations

2.1 The Board is recommended to:

- i. Note the progress of the IIPB activity to develop an Edinburgh Green Infrastructure Investment Plan to date
- ii. Note that the City of Edinburgh Council will manage allocated resources and implement the decisions of the IIPB in the same way as it does for the

Edinburgh Partnership Board. This will be reported to the Edinburgh Partnership Board as part of the annual oversight of the 2030 Climate Strategy.

3. Main Report

Background

- 3.1 It was agreed in December 2021 that the Edinburgh Partnership Board will provide an oversight function for the City's 2030 Climate Strategy on behalf of the city, receiving annual reporting on progress from the Climate Strategy Investment Programme Board (now referred to as the Edinburgh Infrastructure Investment Programme Board).
- 3.2 Edinburgh's Infrastructure and Investment Programme Board (IIPB) was established as part of the 2030 Climate Strategy alongside 5 thematic partnerships.
- 3.3 The board's role is to bring city partners together to:
 - 3.3.1 Provide city wide leadership in creating a green, clean and sustainable future for the city
 - 3.3.2 Oversee, agree and drive delivery of five thematic workstreams (Adaptation; Energy Efficient Public Buildings; Heat and Energy; Transport Infrastructure and Just Economic Transition) which lead on developing a pipeline of green infrastructure projects for the city
 - 3.3.3 Develop a green infrastructure investment plan for the city making the transition for deliverable and affordable

Membership and remit progress

- 3.4 To date the IIPB have held three meetings in February 2022, including two away days held in June 2022 on the 6th and 24th June.
- 3.5 For the first meeting the board members considered and agreed terms of reference for the board as noted below:
- 3.6 The Infrastructure Investment Programme Board will provide city wide leadership and co-ordination of the strategic and operational infrastructure investment activities required to support a just transition to a net zero, climate resilient City. The responsibilities of the board include to:
 - 3.6.1 provide city wide leadership in creating a green, clean and sustainable future for Edinburgh laid out in the 2030 Climate Strategy
 - 3.6.2 champion the work of the Board to support its impact in maximising benefits for the city and its people
 - 3.6.3 oversee and provide a point of escalation for the five thematic partnerships within its governance; and
 - 3.6.4 provide a space for collective decision making to ensure that investment needs and delivery opportunities identified in the thematic partnerships are aligned;

- 3.6.5 ensure economies of scale and opportunities of scale and place-making are being achieved;
 - 3.6.6 build on the work of the thematic partnerships to develop a Green Infrastructure Investment Plan for Edinburgh; and
 - 3.6.7 report annually to the Edinburgh Partnership Board who provide oversight for the overall Edinburgh 2030 Climate Strategy
- 3.7 The governance structure of the IIPB, the five thematic partnerships and appointed Chairs and their respective remits are shown in [Appendix 1](#).

Developing a Green Infrastructure Investment plan

- 3.8 An outline overview on delivering a Green Infrastructure Investment Plan for the Edinburgh was prepared for the IIPB in February 2022. The Board agreed to explore the further development of a Green Infrastructure Investment Plan at its next meetings in June 2022 addressing first Heat and Energy and Public Building Efficiency then considering Adaptation and Transport infrastructure in a second meeting in June.
- 3.9 During these meetings the Board undertook extensive combined citywide data analysis by theme. Citywide data analysis and mapping of heat and energy demand and supply, buildings and land ownership was interrogated to a place level across and within the city boundary. This analysis was used to identify local areas where major collaborative infrastructure investment was planned and would yield the greatest opportunity and support the scale of transition required by net zero.
- 3.10 The Edinburgh Climate Change Institute, supported by access to data from core partners delivered initial analysis for the IIPB during the two away days meeting in June 2022.
- 3.11 To further advance this work organisational budgets from each of the core six partners are now being combined to deliver a programme of new work. The core outputs from this programme of work will be:
- 3.11.1 Multi-Layered GIS Dataset: a data asset with multiple overlays which can be manipulated to provide shared insights and intelligence on the city and partners assets, infrastructure and investments.
 - 3.11.2 Data Visualisations and Presentations: preparing and presenting spatial data to support the IIPB and its partners with planning and decision making.
 - 3.11.3 Geographic Opportunity Assessment Framework: a framework for opportunity assessment to identify priority areas of the city for future projects based on future needs and current assets.

3.11.4 Priority Investment Areas: a short list of priority opportunities for collaborative investment, derived from the application of the framework across the city.

3.12 This future work, supported by the pipeline development activity of the thematic partnerships will be further progressed into a Green Infrastructure Investment Prospectus and a Green Infrastructure Investment Plan for Edinburgh.

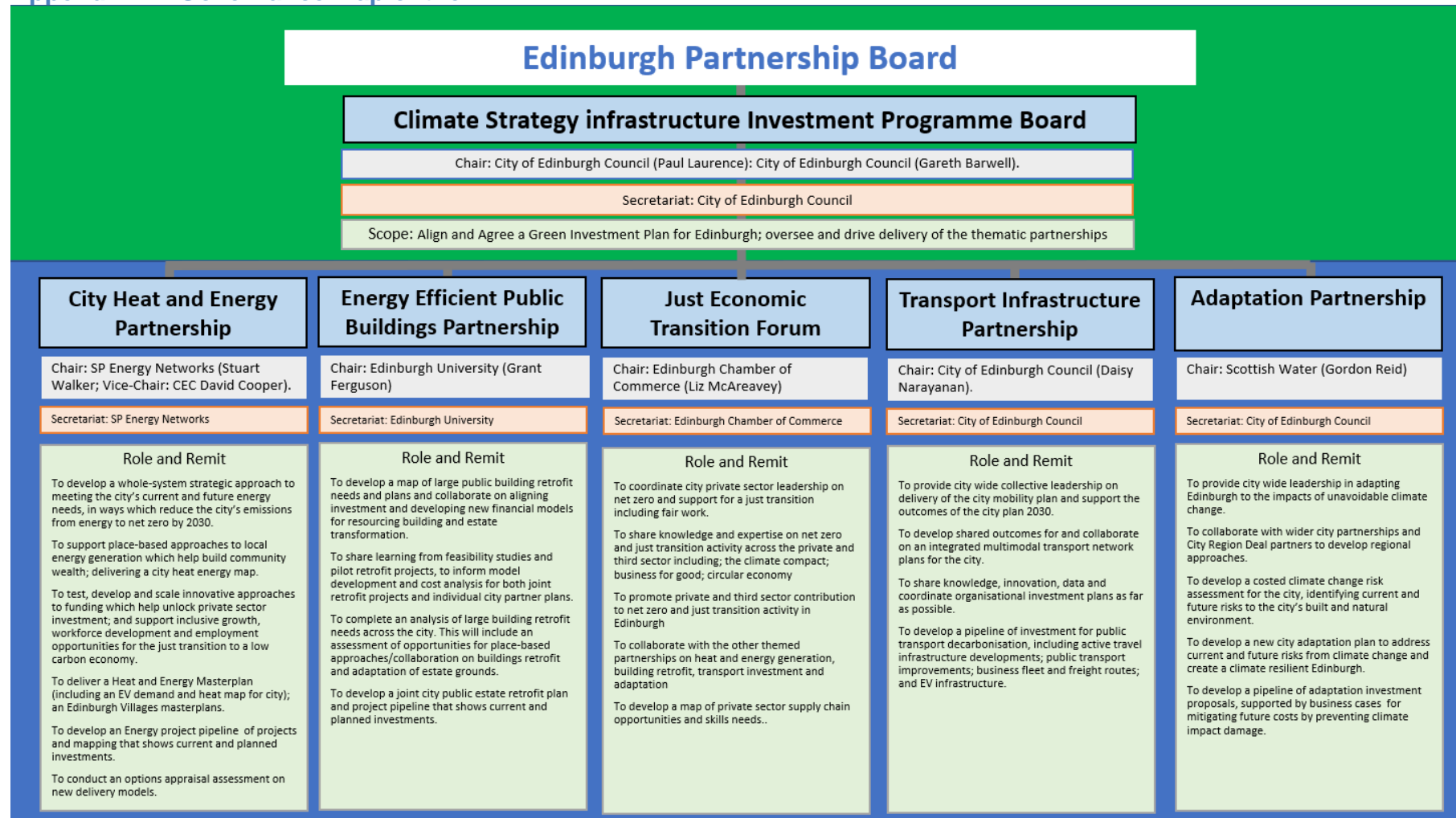
4. Contact

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THE EDINBURGH PARTNERSHIP

Appendix 1 – Governance Map of the IIPB





THE EDINBURGH PARTNERSHIP

Community Empowerment Strategy Development - Update

1. Executive Summary

- 1.1 The purpose of this report is to provide an update to the Board on the progress of the development of the Edinburgh Partnership Community Empowerment Strategy and highlight planned activities for the months ahead.

2. Recommendations

- 2.1 The Board is recommended to note the proposals set out in this report.

3. Main Report

- 3.1 Edinburgh Partnership previously agreed to develop a community empowerment strategy to ensure it is clear for people and groups on how they can influence and participate in community planning. The aim of the strategy is to actively develop and improve community empowerment processes across the Edinburgh Partnership.

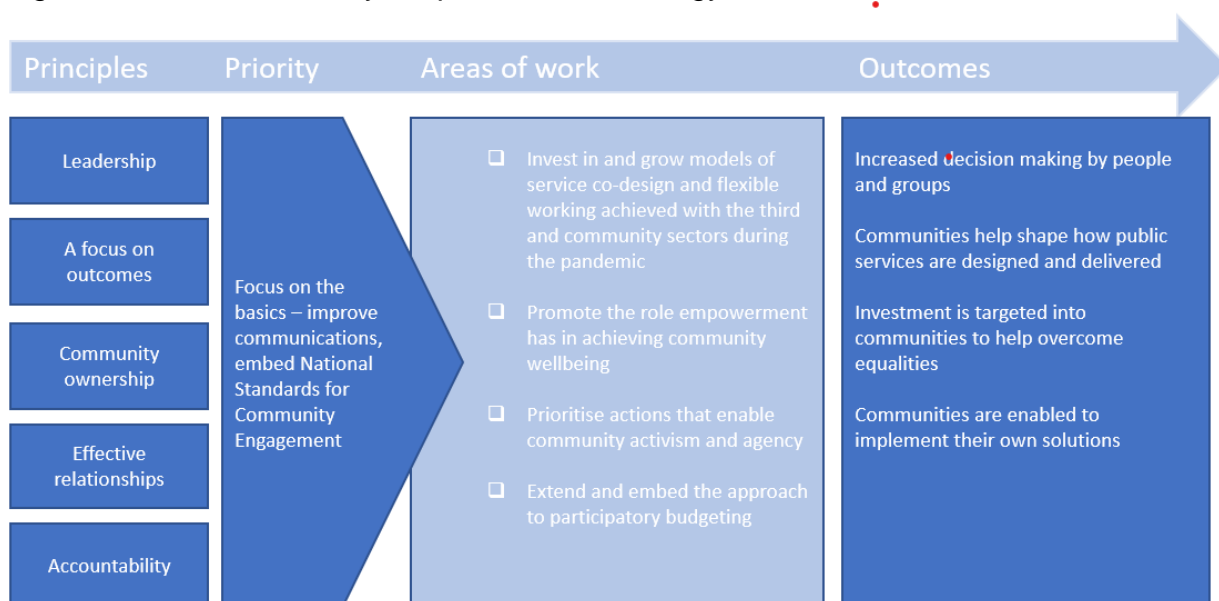
Background

- 3.2 The Community Empowerment (Scotland) Act 2015 made significant changes to community planning legislation, previously contained in Part 2 of the Local Government Scotland Act 2003. It set out explicitly how public bodies should work together and with the local community to plan for, resource and provide public services which improve local outcomes in the local authority area, all with a view to reducing inequalities. The guidance makes clear that community planning partnerships should be engaging with communities in identifying and prioritising outcomes and working with communities to develop their capacity to contribute to community planning and to achieve better outcomes.
- 3.3 In Edinburgh, communities have been key partners in community planning arrangements for many years. However, there are opportunities to do more, recognising that communities are independently able and often wish to organise themselves outside formal structures and use their assets and resources to improve the lives of their community. Developing a community empowerment strategy for the city will help the Edinburgh Partnership to consider these further opportunities and build on the practice over recent years.

Approach

- 3.4 A partnership working group was convened to lead the development of the draft strategy, summarised in figure 1 below. The draft provides a high-level overarching framework which will inform the next stage in the engagement process.

Figure 1: Draft Community Empowerment Strategy



3.4 The overarching framework includes:

- key principles aligned with national principles of community empowerment;
- a proposed priority to inform improvement activity;
- potential areas of activity; and
- intended outcomes.

Next Steps

3.5 The process of developing the strategy is iterative and aims to create space to discuss issues, share best practice, build relationships, and highlight opportunities to enhance involvement.

3.6 Work is planned over the coming months to better understand future opportunities and will involve engagement with a wide range of stakeholders including:

- Elected members;
- Council and partner colleagues;
- Equality and Rights Network representatives;
- Social housing residents and providers through the tenant's panel, Edinburgh Tenants Federation and Association of Edinburgh Affordable Housing Partnership;
- LOIP Delivery Group and Edinburgh Partnership Strategic Partnerships;
- Voluntary and community representatives through voluntary sector forums and small area networks;
- Community councils and the Edinburgh of Association Community Councils;
- Groups and networks focused on reducing inequality such as End Poverty Edinburgh and the Network of Networks; and
- Local Community Planning Partnerships and neighbourhood networks.

- 3.7 It is anticipated further opportunities to have discussions will be identified through feedback from participants and partners.
- 3.8 This work will enable a draft strategy to be submitted for the review of the Board at its meeting in December 2022.

4. Contact

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