



THE EDINBURGH PARTNERSHIP

## LOCAL OUTCOME IMPROVEMENT PLAN DELIVERY GROUP

Wednesday 19 February 2020: 10.00 – 12.00 hours

Livingstone Suite, Scottish Enterprise, Apex 1, 99 Haymarket Terrace, Edinburgh

### MINUTE

#### Members present

Richard Thomas (Chair)	Police Scotland
Nick Croft (Vice Chair)	Edinburgh College
David Rennie	Scottish Enterprise
Grant McDougall	Skills Development Scotland
Jan-Bert van den Berg	COMPACT Partnership
Peter O'Brien	Scottish Fire and Rescue Service
Euan Hamilton	Equalities and Rights Network
Hugo Clark	Army, Edinburgh Garrison
Martin Higgins	NHS Lothian

#### In attendance

Michele Mulvaney (Lead Officer) City of Edinburgh Council  
Nicola Williams, Audit Scotland

#### Apologies

David Cooper                      City of Edinburgh Council

### **1 Welcome / Apologies**

The Chair noted the apologies and welcomed all attendees, including Nicola Williams, an observer from Audit Scotland.

### **2 Review of Previous Minute**

Members agreed the Minute of 3 December 2019.

### **3 Review Progress on Decisions**

The actions were reviewed, and whilst the Chair acknowledged competing priorities, he reiterated the individual and collective benefits of members taking the time to submit their respective mapping exercises and outstanding retrospective business case templates - Priorities 2 and 3.

The chair took the opportunity to note the success of the COMPACT Partnership workshop held on 30 January 2020, affirming that the event had provided networking / opportunities to foster further partnership links / valuable discussions / awareness raising. He also cited the obvious collective commitment in seeking to address intractable issues such as poverty / debt across the City.

Whilst Michele Mulvaney recognised the emotive impact of the applied examples / case studies offered by the 3<sup>rd</sup> sector, she affirmed the importance of capturing the actions and progressing tangible deliverables.

Jan-Bert van den Berg cited that 3<sup>rd</sup> sector contributors represented the 'thinking close to the ground', offering that the event translated strategy into real life / contextual examples. He also emphasised the imperative of addressing the practical challenges of increasing demand in a context of shrinking resource. Rather than being a dis-enabler, JB espoused that the issues could be 'crystallised through doing'.

JB concluded by thanking the Chair for providing the closing remarks at the event.

## **Decision**

- 1) The Chair noted the success of the COMPACT workshop;
- 2) JB to share written report outlining actions and key deliverables from the COMPACT workshop, held on 30 January 2020.

## **4 LOIP Priorities Progress Update**

### *Priority 1 – Enough money to live on*

Martin Higgins referenced the City Plan, highlighting that the specifics would become clearer during late summer 2020. In the intervening period, he articulated an ongoing commitment to outlining principle ideas and capturing current activity.

He also outlined various development sites across the City and the significant impact of same.

Given the clear symbiosis between the ambition and aspirations of the Group and that of the City / Region Deal, David Rennie suggested that members hone in on the City / Region Deal to seek to influence direction of travel.

Members agreed that a representative of the City / Region Deal should be asked to attend and outline how their work programme sought to address poverty and inequality within the City.

Relatedly, there was consensus that there should be a clear line of sight between the City / Region Deal priorities and the 3 Priorities articulated within Edinburgh's Community Plan. More specifically, Grant MacDougall advocated a real emphasis around the digital economy.

Referencing ongoing work around income maximisation, MH applauded the collective commitment of the multifarious groups involved in this area.

Citing the interim findings of the Poverty Commission i.e. £88 Million in unclaimed benefits, he clearly acknowledged the multi-layered / complex nature of the issue and the iterative evolution / multiplicity of the current service provision.

Focused on ensuring that provision reached those most in need of support, he advocated adopting a more cogent / integrated approach and exploring: the merits of heightened oversight / co-ordination / evidence based practice / increased accessibility / communication / the widening of referral routes / gaining a better understanding of behaviours / dis-enablers i.e. why those entitled to claim are not doing so, and indeed, tailoring / taking services to the users.

Predicated on a desire to maximise impact / add value via partnership / improve lives, there was consensus that the Group should maintain a clear line of sight between their forward work programme and that of the Poverty Commission.

MH sought Chair / members approval for his colleague, Sylvia Blaikie, Public Health Practitioner, Edinburgh Health and Social Care Partnership, to be co-opted to the Group, stating that Sylvia's work spanned both Priorities 1 and 2.

The Chair agreed that Sylvia would be co-opted onto the membership of the Group henceforth.

### *Priority 2 - Access to work, learning and training*

Grant McDougall confirmed that the Intensive Family Support Service was now out to tender.

He reiterated the opportunities afforded by the Community Planning Partnership, specifically advocating the LOIP Delivery Group's business case model, which allowed for the identification of clear tangible priorities / synergies,

characterising these criteria as precursors to evidenced based bids incorporating risks / mitigations / resource / capability, funding etc.

In concert with the Chair, he showcased a number of inter-related activities, which included:

- Corporate Parenting, and more specifically, joint funding arrangements to support a Corporate Parenting Co-ordinator post;
- Exploring the use of peer mentors with recurring missing from Young Persons Units;
- Exploring recruitment, work experience and training opportunities for care experienced young people;
- Modern apprenticeships, tailored to the needs of young people from areas of deprivation i.e. weekly payments allied with the provision of bus passes;
- Tailoring provision to care leavers / under- represented groups.

### *Priority 3 – Good place to live*

Whilst the Chair acknowledged the continued non-attendance of the Priority Lead, David Cooper, City of Edinburgh Council, members recognised the relevance of the themes / issues discussed at the recent COMPACT workshop and looked forward to receiving the written report capturing key activities / deliverables.

JB advised that the consultation for the City Plan 2030 was now open, iterating the obvious impacts of housing / transport to successful placemaking activity.

Given projections that the City's population would increase by 40,000 in the next 12 years, he sought clarification as to what influence community planning partners had on the trajectory of same.

He emphasised the import of local people's experiences informing city plan discussions, noting disparity between corporate planning perspectives predicated on profit based structural responses with minimal community benefits versus what communities actually need and want i.e. infrastructure led, with open areas and easily accessible amenities. JB also noted disappointment at the low prevalence of Asset Transfers.

With reference to the Group's action tracker, and more specifically, action 6 – *LOIP Delivery Group to explore / identify suitable pathway / conduit to influence / inform future planning approaches within the City*, Nick Croft suggested that members submit a composite response to the City Plan 2030's consultation.

This generated discussion with consensus around the collective weight of a partnership response, with JB referencing that this should provide the framework for the Group's future work.

The Chair urged members to provide responses. Suggesting that the composite submission should advocate a community led model which included schools / health care provision etc.

David Rennie suggested that the response should be endorsed by Edinburgh's Partnership Board, with MM advising that she would refer via the Chair and Vice Chair.

The Chair acknowledged the tight timescales, advising members that their responses should be submitted to MM by close of play on 6 March 2020.

### **Decision**

- 1) Priority 1 update noted;
- 2) Representative from City / Region Deal to be asked to attend and outline how their work programme sought to address poverty and inequality within the City.
- 3) Sylvia Blaikie to be advised of her inclusion within the membership of the LOIP Delivery Group / invited to future meetings / included within all circulations;
- 4) Priority 2 update noted;
- 5) Chair / members to submit responses to the City Plan consultation to Michele Mulvaney, thus allowing for the collation and submission of a collective response;
- 6) Michele Mulvaney to sight Chair / Vice Chair of the Edinburgh Partnership Board on any collective response (should this be compiled).

## **5 Edinburgh Partnership Board Update**

Michele Mulvaney reminded collective attendees that the LOIP Delivery Group Annual Report would be tabled at the upcoming Edinburgh Partnership Board (17 March 2020). To inform the submission, she asked that Priority Leads provide written updates.

With regards to timescales, to allow the Chair time to prepare the introduction and review the wider inclusions, prior to submission, she requested that Leads provide same by close of play on Monday 24 February 2020.

Recognising the evolution of the LOIP Delivery Group, she suggested that, rather than Priority Leads, there would be merit in agreeing multiple

contributors to each theme, also proposing the establishment of sub-groups to drive specific activities.

MM acknowledged the requirement to embed a performance framework, and whilst this would be developed by the Community Planning Support Team, she sought opinion as to what this might look like moving forward, with reference to set outcomes / sentinel indicators and aims, albeit there was recognition that this would benefit from more detailed consideration of 'what looking to capture' and 'what success looked like'.

Given the Strategic significance, the Group utilised the £88 Million in unclaimed benefits, as an exemplar, with discussion ensuing as to how 'the route towards success' should / could be captured.

Whilst there was an acceptance that members would revisit this topic again, broad-brush commentary included relative benefits of adopting a hybrid approach to include short / long term and qualitative / quantitative deliverables.

### **Decision**

- 1) Verbal update noted;
- 2) To support the development of the LOIP Annual Report, Priority Leads to submit updates to Michele Mulvaney;
- 3) Chair to complete introduction for the LOIP Annual Report;
- 4) Chair / members to consider appointing multiple contributors rather than a single Priority Lead;
- 5) Chair / members to consider establishing sub-groups to drive activities moving forward.

## **6 LCPP Verbal Update**

MM articulated that LCPP priorities continued to centre on the LIP reviews, with overt reference to the golden thread linking local community planning activities, as articulated within the 4 LIPs, and the 3 citywide Priorities, as outlined within the LOIP.

Resonant with any new governance arrangements, she acknowledged that the LCPP members were also building relationships.

### **Decision**

- 1) Verbal update noted.

## **7 AOB**

Not applicable

## **8 Date of Next Meeting**

The next meeting has been scheduled for 1400 – 1600 hours on 29 May 2020, Edinburgh College, Milton Road Campus, Milton Road East, Edinburgh